

2016 - 2017 OPERATING & CAPITAL BUDGET

Approved May 9, 2016

TOWN OF BRIDGEWATER

2016-17 BUDGET

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Town of Bridgewater Mission Statement

Through progressive governance and strong leadership, we serve the people, organizations and businesses who live, work, learn, and play in Bridgewater. We strive to meet their social, economic, environmental, health, cultural, and safety needs through direct service offerings and effective partnerships.

Appendix A Facilities and Services

The Town is committed to provide services to the Town residents, such as those summarized in the table below.

The costs of maintaining services and facilities have increased significantly over time. Several factors such as labour resources, energy related expenses, solid waste collection and waste water treatment costs have increased at rates well in excess of the CPI. The Town has completed energy and solar energy audits in an effort to lessen the pressure of rising energy costs. Recommendations from both studies commenced in the 2010/11 year in the form of an Energy Management Program. Facility energy upgrades, monitoring, and education programs will continue on an ongoing basis.

FACILITY/SERVICES		2014-2015	2015-2016	2016-2017
Administration and Finance	Office Facility - Administration, Finance & Town Council	Town Hall and Coughlan Building	Town Hall and Coughlan Building	Town Hall
Protective Services	Police Services	Police Station 24 Sworn Police Officers 10 civilian members 5 Auxiliary Constables	24 Sworn Police Officers 11 Auxiliary officers [Police Chaplain, victim services {3}, canine services, youth programs, general patrol {5}] 10 civilian staff [4-FT; 1 -PT, 1-Exec.Asst, 1-Op Sec, 1-FFS Clerk, 1-custodian, 1-SSP Coord.]	24 Sworn Police Officers 6 Auxiliary officers [Police Chaplain, victim services {3}, canine services, youth programs, general patrol {5}] 10 civilian staff { 6 Dispatchers [4-FT; 2 -PT], 1-Exec.Asst, 1-Op Sec, 1-FFS Clerk, 1-SSP Coord.
	Fire Fighter Service	43 Volunteer Fire Fighters 4 Junior Fire Fighters	44 Volunteer Fire Fighters 3 Junior Fire Fighters	42 Volunteer Fire Fighters 2 Junior Fire Fighters
Engineering and Public Works	External Facilities	Public Works Garage Water Treatment Plant 2 Water Storage Reservoirs 3 PRV Chambers 6 Dams (PSC)	Public Works Garage Water Treatment Plant 2 Water Storage Reservoirs 3 PRV Chambers 6 Dams (PSC)	Public Works Garage Water Treatment Plant 2 Water Storage Reservoirs 5 PRV Chambers 6 Dams (PSC)
	Maintenance of Streets	68.9 kms	69.3 kms	69.3 kms
	Sidewalks	36.1 kms	36.1 kms	36.1 kms
	Sanitary Sewer	68.9 kms	69.4 kms	69.4 kms
	Storm Sewer	52.9 kms	53.3 kms	53.3 kms
	Watermains	96.3 kms	96.8 kms	96.8 kms
Environment Health Services	Curbs	106.6 kms	107.1 kms	107.1 kms
	Sewer Service	Waste Water Treatment Plant 16 Pumping Stations	Waste Water Treatment Plant 16 Pumping Stations	Waste Water Treatment Plant 16 Pumping Stations
	Solid Waste Collection	4700 households & businesses	4700 households & businesses	4750 households & businesses
Parks, Recreation and Culture	Parks Properties	Aberdeen Green Generations Active Park Sperry Ninos Park Shipyards Landing Centennial Trail Woodland Gardens Mariners Landing King Street Court 100 acres wooded park 1.2 million sq.ft. green space numerous neighbourhood parks	Aberdeen Green Generations Active Park Sperry Ninos Park Shipyards Landing Centennial Trail Woodland Gardens Mariners Landing King Street Court 100 acres wooded park 1.2 million sq.ft. green space numerous neighbourhood parks	Aberdeen Green Generations Active Park Sperry Ninos Park Shipyards Landing Centennial Trail Woodland Gardens Mariners Landing King Street Court Temporary Skateboard Park Off-Leash Dog Park 100 acres wooded park 1.2 million sq.ft. green space numerous neighbourhood parks
	Fields/Playgrounds	4 Playgrounds 2 Ball Fields 2 Soccer Pitches 400m Track 3 Tennis Courts	4 Playgrounds 2 Ball Fields 2 Soccer Pitches 400m Track 3 Tennis Courts	4 Playgrounds 2 Ball Fields 2 Soccer Pitches 400m Track 3 Tennis Courts
	Recreation Facilities	1 Arena 1 Outdoor 25m Swimming Pool	1 Arena 1 Outdoor 25m Swimming Pool	1 Outdoor 25m Swimming Pool
	Library			
	Cemetery	Brookside Cemetery	Brookside Cemetery	Brookside Cemetery
	Museum	DesBrisay Museum	DesBrisay Museum	DesBrisay Museum

Appendix B

Departmental Description and Function	
ADMINISTRATION & TOWN HALL	<p>Town Administration is responsible for ensuring that all services are delivered to Town residents and Town Council in an effective and efficient manner. Administration, headed by the Chief Administrative Officer (CAO), also ensures policies and By-Laws adopted by the Town Council are implemented and followed and the Town adheres to the legislation and guidelines imposed by the <i>Municipal Government Act</i> and other relevant legislation.</p> <p>The CAO's office provides support services including reporting, recording, and facilitating all matters of significance to the Town Council. The Chief Administrative Officer acts as a liaison between Town Council and all departments, Committees, Boards and Commissions, the Provincial and Federal Governments and the neighbouring municipalities, as well as, interest groups in the areas associated with social, environmental, and economic development of the Town. In addition, the CAO's office provides support on HR related matters and a range of special project initiatives.</p>
FINANCE	<p>The Finance Department manages the Town's record keeping, financial reporting and budgeting. The Department is responsible for revenue billing and collection (including taxation and water), expenditure and disbursement management, and payroll. It also oversees Purchasing.</p> <p>The Finance Department provides support and advice to all town departments and works to ensure that Town resources are utilized efficiently and effectively. The Department also provides financial advice, and technical support to the Chief Administrative Officer and Council and provides vital services to the Town residents.</p>
POLICE	<p>The Bridgewater Police Service is located at 45 Exhibition Drive, Bridgewater. The Police Service consists of 24 Police Officers (21 Officers paid for by Bridgewater taxpayers and 3 Officers paid for by the Province and 1 officer currently on WCB, not paid for by the town.), and 10 civilian staff. The 11 Auxiliary/Volunteer staff are community volunteers who serve in the following capacities: police chaplain [1]; victim services [3]; canine services [1]; youth programs [1]; and general patrol [5]. The civilian staff are made up of the following: 4 full-time; 2 part-time dispatcher(s); 1 Executive Assistant; 1 Operational Secretary; 1 Fees for Service Clerk [10 hrs/week] and 1 custodian. The Senior Safety Program is coordinated by 1 full-time civilian and is funded through a combination of a provincial grant, financing & in-kind support from 4 municipal units (the Town of Bridgewater, Town of Mahone Bay, Municipality of the District of Lunenburg and the Municipality of the District of Chester); and private contributions, most notably from the United Way of Lunenburg County and the Community Health Board.</p> <p>The Mission of the Bridgewater Police Service is to provide and promote a safe community by quality police service.</p> <p>The Bridgewater Board of Police Commissioners is a Board established in accordance with the <i>Nova Scotia Police Act</i> and the "Bridgewater Board of Police Commissioners By-Law" to oversee policing in the Town of Bridgewater. The Commission consists of seven members appointed by Town Council. The seven member Board is made up of 3 Town Councillors; 3 Council appointees who are neither Councillors nor employees of the Town; and 1 member appointed by the Attorney General.</p> <p>The Bridgewater Board of Police Commissioners acts as a conduit between the community and the police service to ensure police services are delivered in a manner consistent with community values, needs and expectations. The Board assists the Police Chief in the creation of programs and strategies to implement priorities, objectives, and goals respecting police services in the community.</p> <p>Examples of special programs and services:</p> <ul style="list-style-type: none"> Integrated Street Crime Enforcement Unit (provided through provincial funding and integrated with the RCMP) Integrated CISNS Local Intelligence Unit (provided through provincial funding and integrated with the RCMP) School Safety Resource Officer (provided through provincial funding) CRU - Community Response Unit Seniors Safety Program Senior Academy Bike Patrol By-Law Enforcement Cyber Anti-Bullying DARE Dog Control K-9 Services - 2 Dogs (1 Full-Time & 1 Volunteer) Kids n' Kops

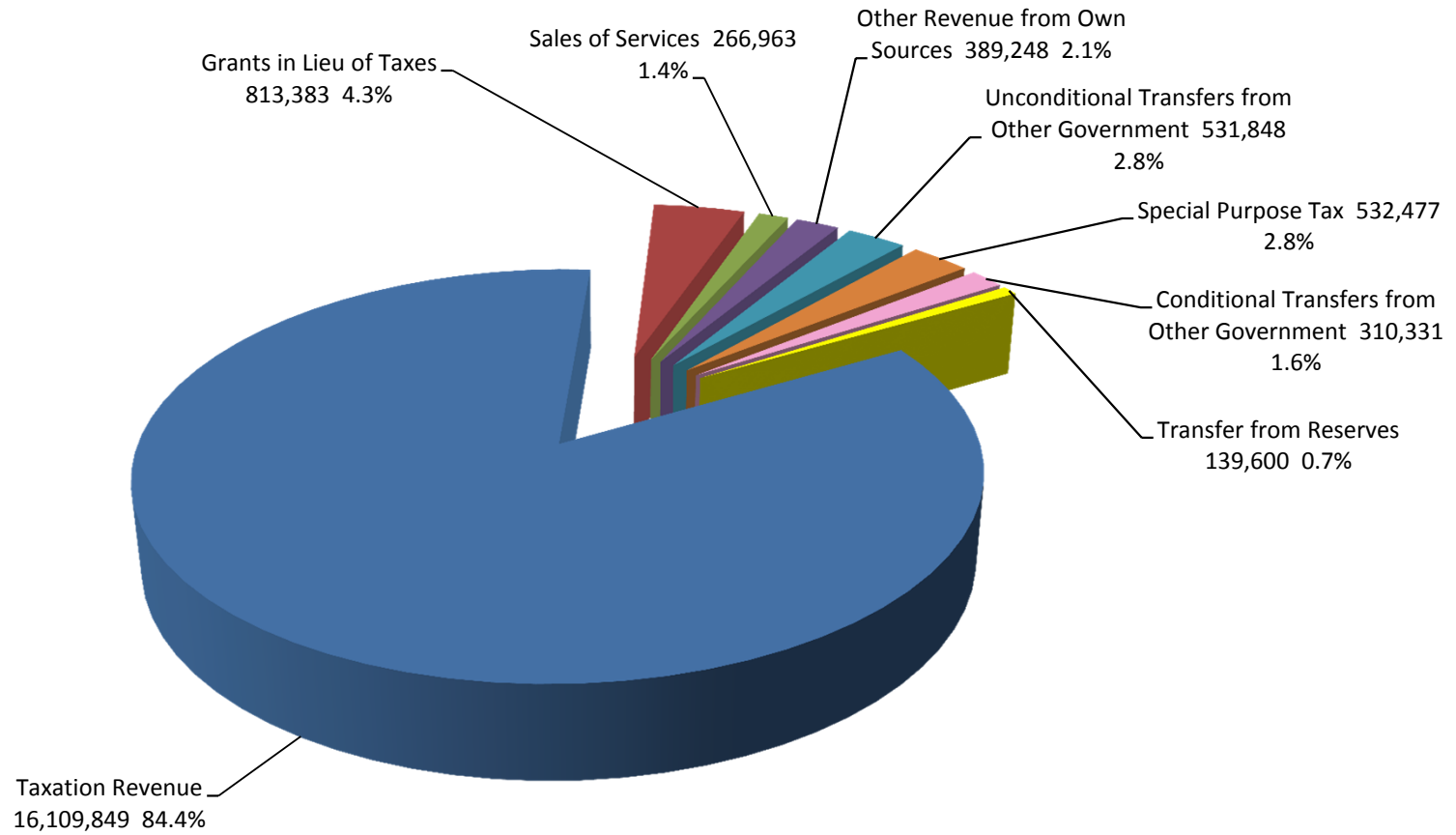
Appendix B

Departmental Description and Function	
FIRE	<p>The Bridgewater Fire Department is located at 81 Dominion Street, Bridgewater and is made up of Chief, Deputy, eight (8) Officers and thirty-four (34) Fire Fighters. The mission of the Fire Department is to provide a high level of fire and rescue services to the residents which it serves. The Department is committed to Fire Prevention and on-going training for its members. The Bridgewater Fire Department responded to 198 calls for help in 2015. This reflects an decrease over last year's calls by 17%. These calls for help ranged from structure fires to car fires, chimney fires, mutual aid calls, and assisting EHS with medical calls. The BFD now has a compliment of 44 firefighters. In 2013 we started to focus heavily on training and updating policies and operational guidelines. We have also been directing initiatives on retention and recruitment into our department. Our budget requests reflects the pride BFD members take in their job as volunteer firefighters. As a volunteer fire fighter our main focus is the safety of the firefighters and residents of the Town of Bridgewater. Thanks to council for providing sufficient funding allowing us the opportunity to secure the latest and safest personal protective equipment for our membership.</p> <p>The Junior Fire Department consists of two (2) members. The Junior Department holds regular meetings, practices and training programs. They assist the senior department as required and take part in the vehicle maintenance and training sessions. We are in the process of rebuilding our Junior Department this year as many members have moved on to post-secondary education.</p> <p>Founded in 1868, the Band has been part of the Fire Department since 1952, and is the only volunteer Fire Service Band in Canada. Many of the Band's instruments are well past their prime so a comprehensive plan was put in place five years ago to replacemost of them. This yearthe band and some of its smaller units will be performing at many events across Nova Scotia including the Sunset Ceremony at CFB Greenwood in August. Plans are being made to travel to the UK in 2017 at the joint invitation of the West Yorkshire Fire Service and Humberside Police Services Bands, as well as, for the celebration of the Band's 150th anniversary in 2018.</p> <p>The Department provides assistance to the other Town Departments as required. Other services include, fire emergencies, medical assistance, vehicle, water and ice rescue, high angle rescue and Hazmat. The Department is committed to keeping up with the newest technology and standards in the fire service industry. The Department represents the Town at Lunenburg Regional Fire and Emergency, Regional Emergency Measures, The Fire Service Association of Nova Scotia, Nova Scotia Firefighter School and Maritime Fire Chiefs Association.</p>
ENGINEERING	<p>The Engineering Department is located on the 1st floor of the Town Hall and consists of eleven (11) full time employees. The Department is responsible for the design and construction of Town infrastructure through capital programs approved by Town Council. In addition, the Department is responsible for operating and administering three major facilities and services: the Public Service Commission of Bridgewater (Water Utility), the Public Works Department and the Waste Water Treatment Plant.</p> <p>In addition, the Department provides overall engineering and technical support to other Town departments and residents. The services include:</p> <ul style="list-style-type: none"> - Design, Construction and Maintenance of Streets, Roads and Sidewalks (including Pavement Management) - Storm Sewers and Waste Water Collection and Treatment - Building Construction and Maintenance - Building and Fire inspection - Street Lighting - Traffic Control - Street Cleaning and Winter Maintenance - Tree Sanitation and Planting - Litter Abatement <p>The Engineering Department strives to provide efficient and effective services to other departments and Town residents. The Department is committed to adhere to all regulations and standards imposed by various Provincial and Federal Government departments, including Occupational Health and Safety standards set by the Department of Labour and Advanced Education. The Department maintains memberships in various professional organizations to ensure that Town Engineering is current with new standards and technological updates.</p>

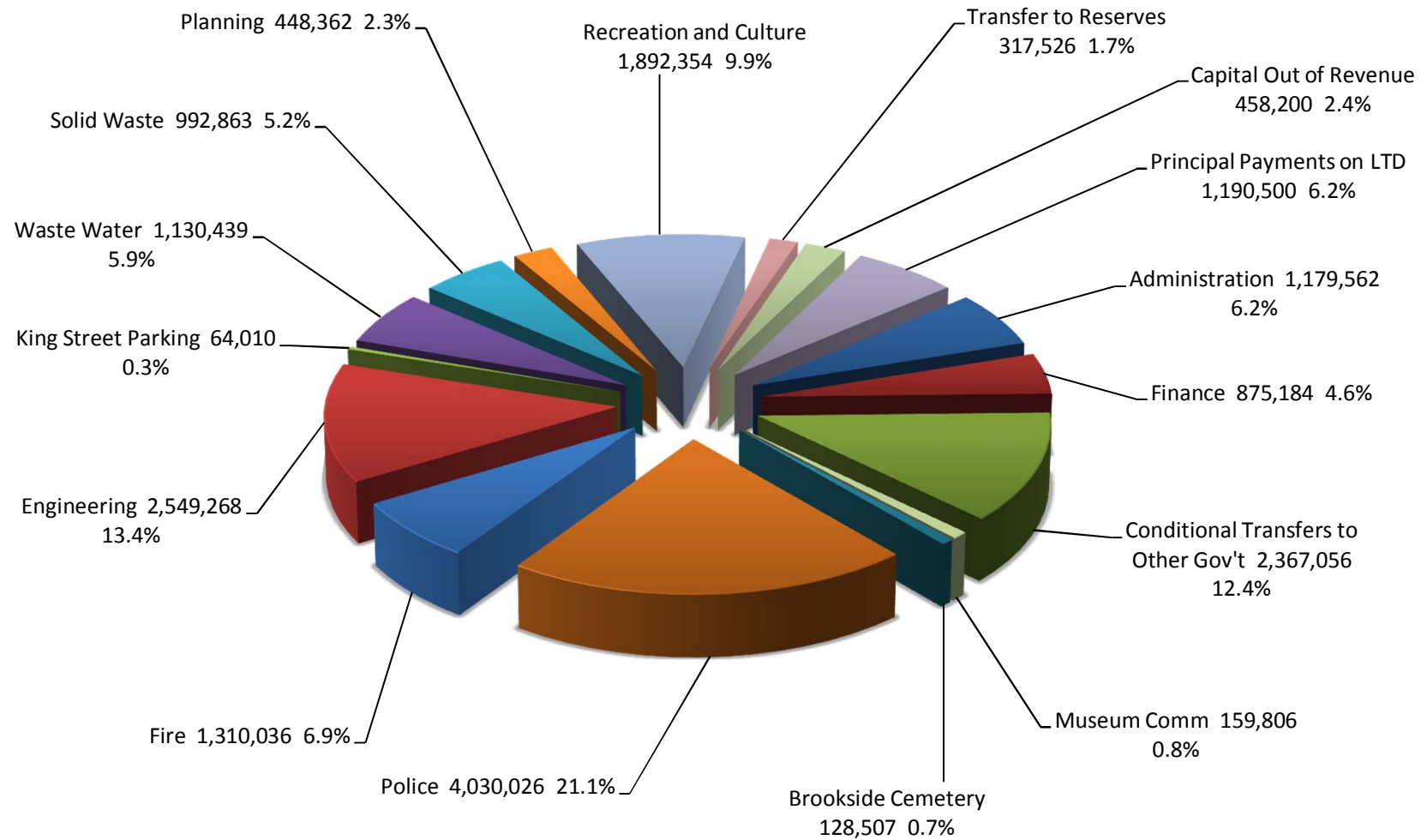
Appendix B

Departmental Description and Function	
PLANNING	<p>The Planning Department is responsible for the general design and development of the Town of Bridgewater. Planning ensures that the Town establishes both long and short term goals and objectives for the growth and development of the community, while carefully considering the social, environmental, economic and cultural implications. This is primarily achieved through development review and control, which involves staff's administration of the Town's statutory planning documents - the Municipal Planning Strategy, Land Use By-Law and Subdivision By-law - as prescribed by the Municipal Government Act.</p> <p>The Planning Department works closely with other Town departments such as Engineering and Parks, Recreation and Culture to provide high quality service to residents and businesses in Bridgewater. The core program areas are: Land Use Policy and Development Control and Sustainability. Within those core areas are several long-term projects and initiatives that the Department is responsible for leading, such as: The Downtown & Waterfront Master Plan, Bridgewater Community Energy Initiative, Integrated Community Sustainability Plan, Open Space Network Plan and the Active Transportation & Connectivity Plan.</p>
PARKS, RECREATION & CULTURE	<p>The Parks, Recreation & Culture Department is located on the 3rd Floor of the Town Hall and consists of four (4) full-time and six (6) seasonal employees. The Department recognizes the provision of parks, recreation and cultural services is essential to the health and well-being of our community. It is the Department's goal to ensure that all people living, working, or visiting in our community, are provided with open space, parks, leisure and community development services, leadership and quality programs and facilities to enhance their quality of life.</p> <p>The Parks, Recreation and Culture Advisory Committee provides a consultation and advisory role through the Director to Town Council on matters affecting the development of the Town's recreational facilities and well being of the Town residents and actively seeks opportunities to promote healthy living.</p> <p>Services provided include:</p> <ul style="list-style-type: none"> - Parks and Trails - Playgrounds and Ball Fields - Tennis Court - Outdoor Swimming Pool - Cemetery - Museums - Fitness and Health and Safety Related Programs - Spring, Summer, Fall and Winter Recreational Programs - Community Development - Building Partnerships

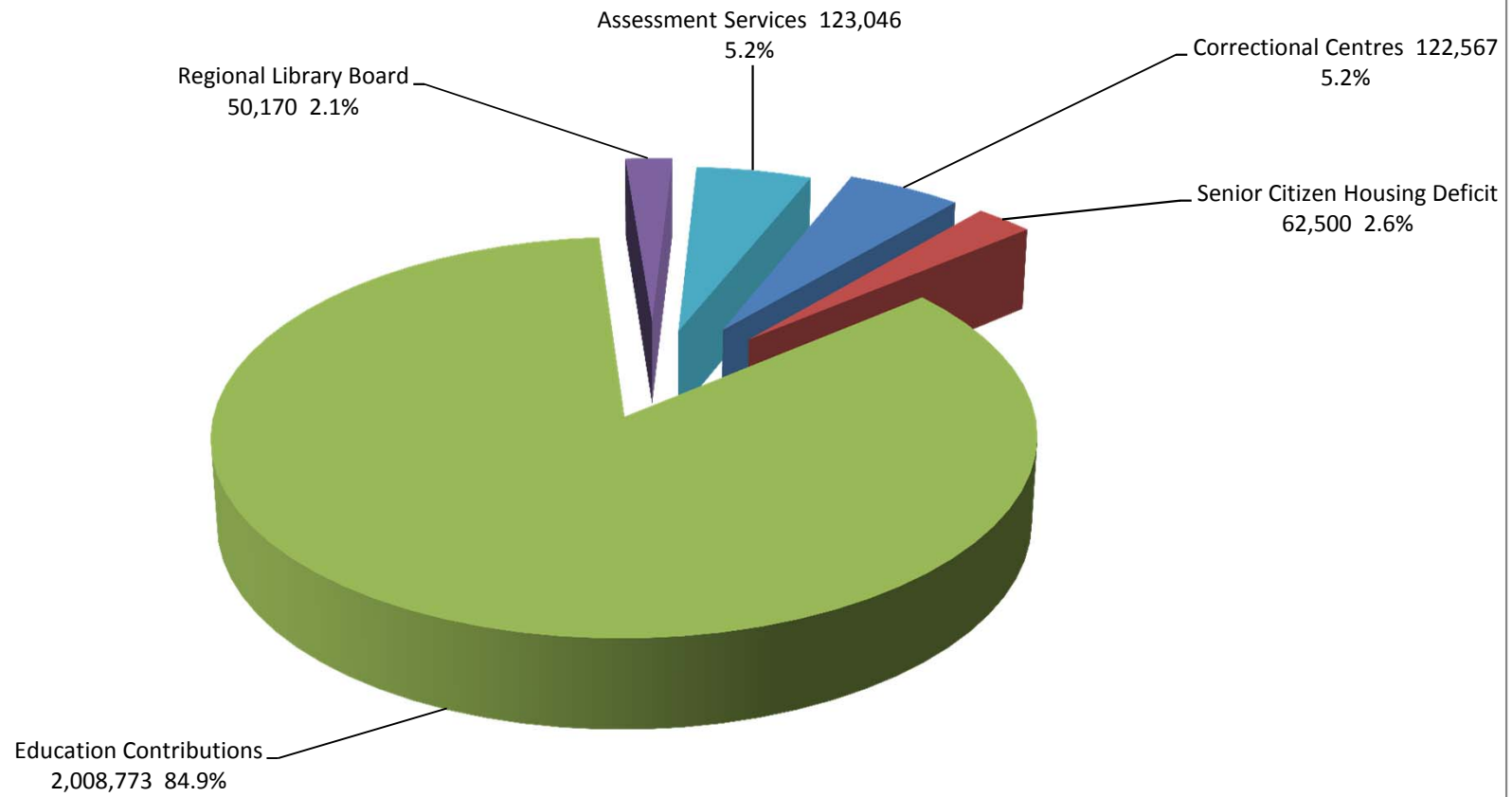
Revenue Distribution



Expenses by Cost Centres



Mandatory Contributions



Assessment Roll and Rate History

Table A - Assessment Rolls						
	2014-15	2015-16	2016-17	% Increase	% Market Increase **	% Growth Increase **
Residential Assessment (\$)	462,212,500	473,056,200	477,023,400	0.8%	0.3%	0.5%
Revenue	7,626,505	7,805,426	7,870,885	0.8%		
Commercial Assessment (\$)	165,328,000	170,267,900	169,690,100	-0.3%	-1.6%	1.3%
Revenue (see note below)	6,596,587	6,793,689	6,770,635	-0.3%		
Residential Tax Rate per 100	1.65	1.65	1.65	0.0%		
Commercial Tax Rate per 100	3.990	3.990	3.990	0.0%		

** Breakdown provided by Property Valuation Services Corporation

Table B - Residential Assessment Cap				
	2014-15	2015-16	2016-17	% Increase
Residential Assessment Cap (\$)	45,816,100	38,684,000	30,071,400	-22.3%
Estimate Revenue Loss	755,966	638,286	496,178	-22.3%
# Qualified for Assessment Cap	2,531	2,202	2,047	-7.0%
Total # of Residential Dwellings Assessed	3,252	3,258	4,380	34.4%
% of Dwellings Qualified for Assessment Cap	77.83%	67.59%	46.74%	

Financial Reporting and Accounting Manual Format

**Town of Bridgewater
General Operating Fund
Schedule of Financial Activities**

	2014-15		2015-16		2016-17	Budget
	Budget	Actual	Budget	Projection	<i>Budget</i>	Variance
Revenue						
Taxation Revenue	15,454,871	15,343,415	15,996,192	15,934,820	16,109,849	113,657
Special Purpose Tax	517,935	515,739	529,690	528,881	532,477	2,787
Grants in Lieu of Taxes	808,389	806,570	809,615	827,269	813,383	3,768
Sales Of Services	441,492	386,255	275,494	213,126	266,963	-8,531
Other Revenue From Own Sources	446,950	398,590	420,850	372,046	389,248	-31,602
Unconditional Transfers From Other Government	531,842	531,842	531,846	531,846	531,848	2
Conditional Transfers From Other Government	352,294	311,348	315,128	313,017	310,331	-4,797
<i>Total Operating Revenue</i>	18,553,773	18,293,759	18,878,815	18,721,005	18,954,099	75,284
Expenses						
General Government Services	2,106,605	2,002,296	2,258,955	2,195,912	2,301,081	-42,126
Protective Services	5,545,751	5,431,592	5,561,541	5,503,585	5,584,171	-22,630
Transportation Services	2,408,793	2,400,238	2,507,006	2,375,001	2,305,779	201,227
Environmental Health Services	1,762,583	1,765,711	1,919,728	2,299,925	2,123,302	-203,574
Public Health & Welfare Services	186,528	195,106	196,800	196,800	191,007	5,793
Environmental Development Services	394,719	362,358	401,304	378,495	503,580	-102,276
Recreational & Cultural Services	1,759,430	2,068,744	2,345,224	2,304,269	2,184,780	160,444
Education Mandatory Contribution	1,892,255	1,892,256	1,957,090	1,957,090	2,008,773	-51,683
<i>Total Operating Expenditures</i>	16,056,664	16,118,301	17,147,648	17,211,077	17,202,473	-54,825
Net Operating Revenue (Expenditure)	2,497,109	2,175,458	1,731,167	1,509,928	1,751,626	20,459
Financing And Transfers						
Transfer to Reserves	0	21,245	100,000	100,000	100,000	0
Transfer from Reserves	-3,000	-221,155	-289,440	-546,440	-139,600	-149,840
Transfer to Special Purpose Tax Reserve Fund	517,935	462,433	27,907	27,244	142,526	-114,619
Prior Year Deficit	0	0	132,600	69,239	0	132,600
Capital Out of Revenue	749,074	749,074	527,000	527,000	458,200	68,800
Principal Payments on Long Term Debt	1,233,100	1,233,100	1,233,100	1,233,100	1,190,500	42,600
	2,497,109	2,244,697	1,731,167	1,410,143	1,751,626	-20,459
Change in Fund Balance	0	-69,239	0	99,785	0	0

Town of Bridgewater - By Cost Center
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
REVENUES:							
Administration	9,650	8,345	9,250	9,710	18,750	9,500	102.7%
Financial Services	16,754,082	16,833,694	17,460,385	17,662,947	17,294,732	-165,653	-0.9%
Police Services	442,394	402,826	407,952	389,936	382,031	-25,921	-6.4%
Fire Department	0	13,990	0	224	448	448	
Engineering	53,400	44,475	50,576	31,675	35,500	-15,076	-29.8%
Waste Water Management	732,655	739,974	853,293	852,097	978,900	125,607	14.7%
Solid Waste Management	4,800	4,512	4,800	3,800	4,800	0	0.0%
King Street Parking	84,750	83,371	84,000	89,058	89,000	5,000	6.0%
Planning	41,850	16,056	24,100	24,630	46,250	22,150	91.9%
Recreation Administration	185,280	166,731	183,188	140,932	163,138	-20,050	-10.9%
Swimming Pool	30,233	20,589	30,900	25,537	43,900	13,000	42.1%
Bridgewater Memorial Arena	177,219	154,270	9,335	11,084	0	-9,335	-100.0%
Parks	4,400	5,921	1,616	3,546	18,000	16,384	1013.9%
Christmas on LaHave	25,900	6,550	28,950	6,183	3,950	-25,000	-86.4%
Canada Day	10,160	13,611	19,910	16,087	14,300	-5,610	-28.2%
Multipurpose Center	0	0	0	0	0	0	
	18,556,773	18,514,914	19,168,255	19,267,445	19,093,699	-74,556	-0.4%
EXPENSES:							
Administration	1,010,444	1,006,015	1,184,968	1,157,328	1,179,562	5,406	0.5%
Financial Services	5,924,686	5,786,998	5,518,883	5,417,430	5,496,779	22,104	0.4%
Police Services	4,026,333	3,910,145	3,987,923	3,970,990	4,030,026	-42,103	-1.1%
Fire Department	1,269,897	1,283,112	1,325,591	1,290,389	1,310,036	15,555	1.2%
Engineering	2,674,522	2,646,509	2,755,808	2,629,936	2,549,268	206,540	7.5%
Waste Water Management	774,584	838,640	932,678	1,031,875	1,130,439	-197,761	-21.2%
Solid Waste Management	987,999	927,071	987,050	1,268,050	992,863	-5,813	-0.6%
King Street Parking	72,825	83,371	72,510	52,699	64,010	8,500	11.7%
Planning	335,298	316,717	345,861	336,502	448,362	-102,501	-29.6%
Recreation Administration	395,589	412,296	427,542	370,764	405,762	21,780	5.1%
Swimming Pool	47,824	52,225	48,198	46,460	51,759	-3,561	-7.4%
Bridgewater Memorial Arena	316,041	358,977	117,364	132,353	15,208	102,156	87.0%
Parks	404,381	367,372	411,561	402,746	445,526	-33,965	-8.3%
Christmas on LaHave	36,350	14,900	44,250	14,724	19,660	24,590	55.6%
Canada Day	18,500	24,794	32,410	23,129	26,800	5,610	17.3%
Multipurpose Center	261,500	548,824	975,658	1,022,283	927,639	48,019	4.9%
	18,556,773	18,577,965	19,168,255	19,167,658	19,093,699	74,556	0.4%
EXCESS OF EXPENSES OVER REVENUES:	0	-63,051	0	99,787	0	0	

Bridgewater Administration Department
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Other Administration	100	50	100	100	100	0	0.0%
Admin Sales	0	0	0	60	0	0	
Administration	9,550	8,295	9,150	9,550	18,650	9,500	103.8%
	9,650	8,345	9,250	9,710	18,750	9,500	102.7%
EXPENSES:							
Mayor	42,254	43,241	37,754	38,254	37,754	0	0.0%
Council	115,211	114,101	115,215	113,710	115,211	4	0.0%
Other Legislative Services	42,000	39,970	36,700	36,650	30,200	6,500	17.7%
Administration	459,665	507,288	420,648	411,983	388,167	32,481	7.7%
Employee Management	18,100	15,414	18,000	15,046	46,100	-28,100	-156.1%
Elections	0	0	0	0	29,500	-29,500	
Conventions & Delegations	24,000	18,173	14,000	12,400	8,000	6,000	42.9%
Dog Catcher	1,820	776	500	300	500	0	0.0%
Emergency Measures	19,830	19,932	22,000	20,801	22,000	0	0.0%
Intergovernmental Relations	6,000	6,049	6,000	6,000	6,000	0	0.0%
Grants to Organizations						0	
Youth Travel Grants	1,000	150	500	200	300	200	40.0%
Grants To Organizations	59,950	55,650	56,944	57,000	21,500	35,444	62.2%
Bridgewater Development Association -	72,900	67,896	259,178	259,365	207,612	51,566	19.9%
Grants to Organizations - Operating Gra	0	0	0	0	58,500	-58,500	
Other						0	
Web site Development	10,500	12,144	7,000	4,500	5,000	2,000	28.6%
Contingency	30,000	0	70,000	70,000	70,000	0	0.0%
Sundry	12,000	22,935	18,000	15,000	15,000	3,000	16.7%
Wind Turbine Study	0	0	0	0	12,000	-12,000	
Visitor Information Centre Cost Share M	33,200	30,889	31,750	31,750	30,250	1,500	4.7%
Regional Enterprise Network	20,000	654	23,318	12,000	23,318	0	0.0%
Regional Transit Committee	4,014	0	0	0	0	0	
Girl Guide Cabin	0	0	0	0	1,950	-1,950	
Library	38,000	50,752	47,461	52,369	50,700	-3,239	-6.8%
	1,010,444	1,006,015	1,184,968	1,157,328	1,179,562	5,406	0.5%
EXCESS OF EXPENSES OVER REVENUE:	-1,000,794	-997,670	-1,175,718	-1,147,618	-1,160,812	14,906	1.3%

Bridgewater Finance Department
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Taxable Properties							
Residential taxes	7,626,500	7,607,074	7,805,428	7,789,284	7,870,886	65,458	0.8%
Commercial Property	6,596,600	6,536,741	6,793,690	6,741,584	6,770,635	-23,055	-0.3%
Resource	34,800	34,822	37,060	36,989	37,041	-19	-0.1%
Business Property	135,616	122,309	129,590	108,104	104,135	-25,455	-19.6%
General Government	3,600	4,360	3,920	4,200	4,000	80	2.0%
Life Center Charges	517,935	515,739	529,690	528,881	532,477	2,787	0.5%
Grants in Lieu of Taxes	808,389	806,570	809,615	827,269	813,383	3,768	0.5%
Financial	251,600	233,957	236,975	230,550	231,475	-5,500	-2.3%
Uncond. Transfers frm Other Go	531,842	531,842	531,846	531,846	531,848	2	0.0%
Trans from Reserves & Surplus	3,000	221,155	289,440	546,440	139,600	-149,840	-51.8%
Deed Transfer Tax	244,200	219,125	293,131	317,800	259,252	-33,879	-11.6%
	16,754,082	16,833,694	17,460,385	17,662,947	17,294,732	-165,653	-0.9%
EXPENSES:							
Finance Compensation & Other	555,430	540,579	573,885	566,127	507,244	66,641	11.6%
Taxation	84,175	77,290	85,203	85,110	90,964	-5,761	-6.8%
Information Management	47,900	44,456	49,800	70,000	173,000	-123,200	-247.4%
Other General Admin Services	7,000	-2,000	7,000	7,000	7,000	0	0.0%
Accident & Damage Claims	30,110	6,378	20,723	20,284	20,806	-83	-0.4%
Debt Charges	1,260,970	1,243,081	1,259,474	1,241,474	1,216,670	42,804	3.4%
Transfers to own Reserves	75,000	85,492	75,000	75,000	75,000	0	0.0%
Transfers to Reserves							
Deficit Forwarded	0	0	132,600	69,239	0	132,600	100.0%
Transfer To SRF - Capital	0	21,245	100,000	100,000	100,000	0	0.0%
Special purpose tax Reserve fund	517,935	462,433	27,907	27,244	142,526	-114,619	-410.7%
Reserve for Municipal Auditor General	12,000	12,000	0	0	0	0	
Bridgewater Museum Commission	157,545	157,545	157,520	157,520	159,806	-2,286	-1.5%
Brookside Cemetery Commission	134,028	134,028	135,115	135,115	128,507	6,608	4.9%
Assessment Appeals	50,000	3,627	50,000	20,000	50,000	0	0.0%
General Capital Fund	749,074	749,074	527,000	527,000	458,200	68,800	13.1%
Conditional Transfers	2,243,519	2,251,769	2,317,656	2,316,316	2,367,056	-49,400	-2.1%
	5,924,686	5,786,998	5,518,883	5,417,430	5,496,779	22,104	0.4%
EXCESS OF EXPENSES OVER REVENUE:	10,829,396	11,046,696	11,941,502	12,245,517	11,797,953	-143,549	-1.2%

Bridgewater Police Commission
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Police Grants	311,394	293,611	295,952	301,000	299,031	3,079	1.0%
Police Fees for Services	7,000	6,790	6,500	6,000	6,500	0	0.0%
Own Sources - Policing	10,000	7,456	12,000	10,247	10,500	-1,500	-12.5%
Fines	110,000	85,541	89,000	67,745	43,000	-46,000	-51.7%
Community Fundraising	1,000	1,655	1,500	1,500	16,500	15,000	1000.0%
Other Police Revenue	3,000	7,773	3,000	3,444	6,500	3,500	116.7%
	442,394	402,826	407,952	389,936	382,031	-25,921	-6.4%
EXPENSES:							
Police Commission	42,500	33,350	37,500	29,000	19,000	18,500	49.3%
Administration	387,947	397,644	391,665	403,865	424,777	-33,112	-8.5%
Crime Investigation	2,659,002	2,565,457	2,643,713	2,744,843	2,766,006	-122,293	-4.6%
Training	41,200	38,058	41,200	34,400	41,200	0	0.0%
Police Station	328,063	337,444	312,149	326,163	322,863	-10,714	-3.4%
Police Automotive Services	124,500	107,499	120,300	108,132	116,258	4,042	3.4%
Detention & Custody	80,000	68,000	70,000	70,000	70,000	0	0.0%
Other							
Private Duty	8,000	5,525	6,000	8,000	6,000	0	0.0%
Clothing & Kit	40,000	35,747	30,000	30,000	35,000	-5,000	-16.7%
Senior Safety Contribution	0	3,647	4,000	4,500	6,000	-2,000	-50.0%
Telephone Services	13,000	16,014	13,000	16,000	16,000	-3,000	-23.1%
Cellular Telephone costs	11,000	9,819	11,000	11,000	11,000	0	0.0%
Internet/Network Access	2,520	2,597	2,520	2,500	2,500	20	0.8%
Computer Hardware/IT Peripherals	0	0	0	0	15,000	-15,000	
Small Equipment - Police	18,000	17,424	18,000	20,000	18,000	0	0.0%
PANS Pension Funding	15,700	15,700	0	0	0	0	
Police Operating Reserve	103,000	103,000	125,000	0	0	125,000	100.0%
Debenture Interest - Police	861	861	729	729	332	397	54.5%
Crossing Guards	25,146	24,919	25,695	27,281	22,700	2,995	11.7%
Law Enforcement	125,894	127,440	135,452	134,578	137,390	-1,938	-1.4%
	4,026,333	3,910,145	3,987,923	3,970,990	4,030,026	-42,103	-1.1%
EXCESS OF EXPENSES OVER REVENUE:	-3,583,939	-3,507,319	-3,579,971	-3,581,054	-3,647,995	-68,024	-1.9%

Bridgewater Fire Department
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Fire Department	0	13,990	0	224	448	448	
	0	13,990	0	224	448	448	
EXPENSES:							
Administration	57,567	55,676	60,030	56,045	66,967	-6,937	-11.6%
Fire Department Band	26,900	37,818	16,900	15,208	24,431	-7,531	-44.6%
Fire Fighting Force	67,773	66,587	82,503	67,446	83,519	-1,016	-1.2%
Dispatching Services	8,000	8,809	9,100	9,100	9,100	0	0.0%
Fire Inspections	55,315	55,026	59,662	51,719	51,644	8,018	13.4%
Training	32,100	22,267	34,100	41,444	34,300	-200	-0.6%
Fire Station & Buildings	144,135	152,529	135,995	122,062	124,889	11,106	8.2%
Fire Fighting Equipment	83,090	89,639	134,910	134,634	127,743	7,167	5.3%
Personal Protective Equipment	25,000	24,731	25,000	25,000	25,000	0	0.0%
Fire Protection Rates	736,583	736,811	736,810	737,150	737,206	-396	-0.1%
Debt Charges	33,434	33,218	30,581	30,581	25,237	5,344	17.5%
	1,269,897	1,283,112	1,325,591	1,290,389	1,310,036	15,555	1.2%
EXCESS OF EXPENSES OVER REVENUE:	-1,269,897	-1,269,121	-1,325,591	-1,290,165	-1,309,588	16,003	1.2%

Bridgewater Engineering Department
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Engineering Other - Grants	0	2,876	2,876	2,975	3,000	124	4.3%
Engineering	45,700	28,803	45,700	25,700	30,000	-15,700	-34.4%
Transportation Services	0	9,653	0	0	0	0	
Transportation	7,700	3,143	2,000	3,000	2,500	500	
	<u>53,400</u>	<u>44,475</u>	<u>50,576</u>	<u>31,675</u>	<u>35,500</u>	<u>-15,076</u>	<u>-29.8%</u>
EXPENSES:							
Town Hall Operations	173,473	175,116	167,791	162,549	167,393	398	0.2%
Coughlan Building	25,445	21,743	18,990	17,107	9,164	9,826	51.7%
Building Inspection	104,229	93,985	102,406	97,984	99,042	3,364	3.3%
Engineering Administration	684,367	695,280	672,371	605,962	569,326	103,045	15.3%
General Equipment	351,604	353,497	344,634	363,119	340,163	4,471	1.3%
Small Tools & Equipment	15,300	12,740	22,000	22,000	26,000	-4,000	-18.2%
Public Works Garage	123,337	117,696	118,928	114,764	114,462	4,466	3.8%
Roads & Streets	358,200	235,813	356,700	347,931	355,500	1,200	0.3%
Curb Maintenance	43,000	26,792	43,300	38,900	43,800	-500	-1.2%
Sidewalk Maintenance	55,500	32,018	52,000	48,470	52,900	-900	-1.7%
Storm Sewer Maintenance	100,600	79,995	101,800	79,000	108,300	-6,500	-6.4%
Snow Clearing	394,300	726,857	483,900	483,900	478,700	5,200	1.1%
Street Cleaning	54,600	23,236	55,700	51,800	56,300	-600	-1.1%
Bridges & Drainage	26,600	10,831	25,600	17,300	14,800	10,800	42.2%
Street Lighting	266,100	281,033	292,018	285,900	221,800	70,218	24.0%
Traffic Services	96,800	73,506	101,400	100,700	103,700	-2,300	-2.3%
Parking\Beautification	41,821	46,557	34,125	30,404	32,900	1,225	3.6%
Wharves	4,600	0	0	0	0	0	
Debt Charges	79,646	79,645	87,145	87,145	80,018	7,127	8.2%
Cost Allocation (Internal)	-325,000	-439,831	-325,000	-325,000	-325,000	0	0.0%
	<u>2,674,522</u>	<u>2,646,509</u>	<u>2,755,808</u>	<u>2,629,936</u>	<u>2,549,268</u>	<u>206,540</u>	<u>7.5%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>-2,621,122</u>	<u>-2,602,035</u>	<u>-2,705,232</u>	<u>-2,598,261</u>	<u>-2,513,768</u>	<u>191,464</u>	<u>7.1%</u>

**Waste Water Management
Schedule of Revenues and Expenses**

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Sewer Annual Charges	732,655	739,974	853,293	852,097	978,900	125,607	14.7%
	<u>732,655</u>	<u>739,974</u>	<u>853,293</u>	<u>852,097</u>	<u>978,900</u>	<u>125,607</u>	<u>14.7%</u>
EXPENSES:							
Sewage Collection System	93,700	91,794	99,800	128,100	98,600	1,200	1.2%
Sewage Lift Stations	143,700	137,067	157,900	159,100	155,287	2,613	1.7%
Waste Water Treatment Plant	526,686	599,280	642,185	711,882	845,239	-203,054	-31.6%
Debt Charges	10,498	10,499	32,793	32,793	31,313	1,480	4.5%
	<u>774,584</u>	<u>838,640</u>	<u>932,678</u>	<u>1,031,875</u>	<u>1,130,439</u>	<u>-197,761</u>	<u>-21.2%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>-41,929</u>	<u>-98,666</u>	<u>-79,385</u>	<u>-179,778</u>	<u>-151,539</u>	<u>-72,154</u>	<u>-90.9%</u>

Solid Waste Management
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Other Solid Waste Revenue	4,800	4,512	4,800	3,800	4,800	0	0.0%
	4,800	4,512	4,800	3,800	4,800	0	0.0%
EXPENSES:							
Garbage & Waste Collection							
Waste Site Expenditures	598,000	550,586	596,000	881,000	602,500	-6,500	-1.1%
Contracted Truck	334,534	327,045	346,855	346,855	355,506	-8,651	-2.5%
Green Carts	3,100	3,942	3,200	3,200	3,300	-100	-3.1%
PW Equipment/Labour Charges	21,700	14,850	20,000	16,000	20,600	-600	-3.0%
Calenders	1,600	1,584	1,600	1,600	1,600	0	0.0%
Debt Charges	29,065	29,065	19,395	19,395	9,357	10,038	51.8%
	987,999	927,071	987,050	1,268,050	992,863	-5,813	-0.6%
EXCESS OF EXPENSES OVER REVENUE:	-983,199	-922,559	-982,250	-1,264,250	-988,063	-5,813	-0.6%

King Street Parking
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Bridgewater Parking Levy	84,500	83,371	84,000	88,963	89,000	5,000	6.0%
Parking Permits/Income	250	0	0	95	0	0	
	84,750	83,371	84,000	89,058	89,000	5,000	6.0%
EXPENSES:							
Administration	7,825	1,122	8,110	8,398	5,700	2,410	29.7%
Town Center Parking Lot	20,080	23,509	17,650	15,316	17,500	150	0.8%
O'Neil Parking Lot	16,800	15,939	16,800	15,240	17,800	-1,000	-6.0%
South Parkade	15,720	21,283	17,250	985	0	17,250	100.0%
Town Hall Parking Lot	0	0	0	0	9,250	-9,250	
North Parkade	12,400	21,517	12,700	12,760	13,760	-1,060	-8.3%
	72,825	83,371	72,510	52,699	64,010	8,500	11.7%
EXCESS OF EXPENSES OVER REVENUE:	11,925	0	11,490	36,359	24,990	13,500	117.5%

Bridgewater Planning Department
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Active Transportation	0	940	1,500	1,500	0	-1,500	-100.0%
Planning Department	14,300	14,381	21,725	22,730	33,875	12,150	55.9%
Gas Tax Funding	26,300	0	0	0	0	0	
Planning - Other	1,250	735	875	400	12,375	11,500	1314.3%
	<u>41,850</u>	<u>16,056</u>	<u>24,100</u>	<u>24,630</u>	<u>46,250</u>	<u>22,150</u>	<u>91.9%</u>
EXPENSES:							
Planning Administration	308,998	289,044	317,661	306,596	353,712	-36,051	-11.3%
Community Development	0	0	0	0	56,200	-56,200	
Sustainability Plan	24,300	25,413	25,200	26,905	36,950	-11,750	-46.6%
Active Transportation	2,000	2,261	3,000	3,000	1,500	1,500	50.0%
	<u>335,298</u>	<u>316,717</u>	<u>345,861</u>	<u>336,502</u>	<u>448,362</u>	<u>-102,501</u>	<u>-29.6%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>-293,448</u>	<u>-300,661</u>	<u>-321,761</u>	<u>-311,872</u>	<u>-402,112</u>	<u>-80,351</u>	<u>-25.0%</u>

Bridgewater Recreation Department - Administration
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Recreation - Sales	1,500	28,242	0	0	4,105	4,105	
Recreation Administration	21,180	21,748	50,388	32,940	35,733	-14,655	-29.1%
P&R Grants - Province of NS	10,600	4,269	14,800	7,542	8,300	-6,500	-43.9%
Recreation - Programming	148,000	112,472	118,000	100,450	115,000	-3,000	-2.5%
Recreation & Cultural Services	4,000	0	0	0	0	0	
	<u>185,280</u>	<u>166,731</u>	<u>183,188</u>	<u>140,932</u>	<u>163,138</u>	<u>-20,050</u>	<u>-10.9%</u>
EXPENSES:							
Salaries & Benefits	189,007	196,554	185,304	181,749	186,544	-1,240	-0.7%
Administration	24,542	27,483	26,600	25,193	25,530	1,070	4.0%
Board Expenses	2,500	2,325	3,750	2,570	3,750	0	0.0%
Professional Dev & Travel	5,700	2,922	5,200	1,976	6,550	-1,350	-26.0%
Recreation - Programming	172,100	164,454	206,688	159,275	179,283	27,405	13.3%
Explore South Shore	1,740	18,559	0	0	4,105	-4,105	
	<u>395,589</u>	<u>412,296</u>	<u>427,542</u>	<u>370,764</u>	<u>405,762</u>	<u>21,780</u>	<u>5.1%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>-210,309</u>	<u>-245,565</u>	<u>-244,354</u>	<u>-229,832</u>	<u>-242,624</u>	<u>1,730</u>	<u>0.7%</u>

**Bridgewater Swimming Pool
Schedule of Revenues and Expenses**

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Swimming Pool Revenues							
Pool Rentals	5,800	5,558	5,600	4,374	5,000	-600	-10.7%
Pool Canteen Revenue	1,000	953	1,200	1,176	1,200	0	0.0%
Registration & Pool Fees	0	2,358	2,400	2,985	2,700	300	12.5%
Public Swim Fees	15,000	6,178	6,200	7,384	5,000	-1,200	-19.4%
Swim Team Revenues	7,500	5,542	6,000	6,068	7,000	1,000	16.7%
Special Activities	933	0	0	0	0	0	
Sponsorships	0	0	9,500	3,550	23,000	13,500	142.1%
	30,233	20,589	30,900	25,537	43,900	13,000	42.1%
EXPENSES:							
Salaries & Benefits	20,942	25,175	20,500	21,316	22,015	-1,515	-7.4%
Administration	550	695	810	869	960	-150	-18.5%
Facility Expenses	24,482	24,521	24,938	22,711	27,334	-2,396	-9.6%
Program Expenses	1,850	1,834	1,950	1,564	1,450	500	25.6%
	47,824	52,225	48,198	46,460	51,759	-3,561	-7.4%
EXCESS OF EXPENSES OVER REVENUE:	-17,591	-31,636	-17,298	-20,924	-7,859	9,439	54.6%

Bridgewater Memorial Arena
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Admissions	7,100	6,784	0	340	0	0	
Ice Rentals	128,419	116,499	0	-513	0	0	
Other Rentals	26,700	23,447	9,075	7,461	0	-9,075	-100.0%
Other Revenues	15,000	7,540	260	3,796	0	-260	-100.0%
	<u>177,219</u>	<u>154,270</u>	<u>9,335</u>	<u>11,084</u>	<u>0</u>	<u>-9,335</u>	<u>-100.0%</u>
EXPENSES:							
Salaries & Benefits	111,799	134,952	40,000	51,673	3,800	36,200	90.5%
Professional Dev & Travel	5,292	5,752	800	0	0	800	100.0%
Office & Other	18,924	13,364	2,174	6,868	1,023	1,151	52.9%
Maintenance & Repairs	72,440	85,683	47,495	41,019	1,300	46,195	97.3%
Building Operations							
Heating Fuel - Arena	15,600	16,084	5,000	1,638	0	5,000	100.0%
Electrical Services	56,600	66,653	7,500	16,500	7,000	500	6.7%
Water & Sewer - Arena	6,020	5,596	2,100	1,608	840	1,260	60.0%
Insurance - Arena	28,166	29,131	12,295	11,615	1,045	11,250	91.5%
Janitorial Services/Supplies	1,200	1,762	0	1,431	200	-200	
	<u>316,041</u>	<u>358,977</u>	<u>117,364</u>	<u>132,353</u>	<u>15,208</u>	<u>102,156</u>	<u>87.0%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>-138,822</u>	<u>-204,707</u>	<u>-108,029</u>	<u>-121,268</u>	<u>-15,208</u>	<u>92,821</u>	<u>85.9%</u>

Bridgewater Parks & Playgrounds
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Parks & Playgrounds	4,400	5,921	1,616	3,546	18,000	16,384	1013.9%
	4,400	5,921	1,616	3,546	18,000	16,384	1013.9%
EXPENSES:							
Salaries & Benefits	152,424	141,860	158,171	181,374	154,203	3,968	2.5%
Professional Dev & Travel	5,750	5,279	6,650	9,812	12,775	-6,125	-92.1%
Parks Maintenance	62,790	55,504	66,030	68,789	77,322	-11,292	-17.1%
Playgrounds	11,060	8,845	11,035	13,323	11,450	-415	-3.8%
Administrative Fees	6,807	4,558	4,089	4,068	3,377	712	17.4%
Equipment Maintenance	12,700	8,085	12,200	7,434	11,650	550	4.5%
Vehicle Maintenance	25,100	20,464	25,950	21,026	23,150	2,800	10.8%
Nature Parks & Walking Trails							
North King Street Green	6,200	4,500	6,200	4,236	6,200	0	0.0%
Bridgewater Woodland Gardens	19,800	14,313	20,035	11,153	30,544	-10,509	-52.5%
Pinecrest Park	1,200	471	1,000	110	1,000	0	0.0%
Glen Allan Park	1,200	1,364	1,200	566	1,200	0	0.0%
Riverview Park	2,400	1,936	2,500	426	6,400	-3,900	-156.0%
Centennial Trail	27,860	20,809	17,455	19,437	17,300	155	0.9%
Leisure Parks							
Riverside Park	4,000	3,009	3,900	7,293	6,100	-2,200	-56.4%
Veteran's Parks	1,740	2,876	2,904	200	2,664	240	8.3%
Edible Gardens	1,000	0	150	0	0	150	100.0%
Pocket Parks	3,910	4,286	4,000	4,968	5,000	-1,000	-25.0%
Bridgehead Parks	800	560	720	2,540	2,580	-1,860	-258.3%
Senior Citizen's Park	1,580	3,025	2,500	213	1,225	1,275	51.0%
Mariners Park	3,750	3,093	3,750	2,151	3,238	512	13.7%
Speciality Parks							
Shipyards Landing	22,400	18,457	29,250	25,890	22,980	6,270	21.4%
Grinders Square Skateboard Par	0	4,846	10,920	7,648	8,278	2,642	24.2%
Outdoor Community Classroom	0	15	5,065	118	3,875	1,190	23.5%
Kings Street Courts	24,090	25,469	23,448	18,884	23,500	-52	-0.2%
Generations' Active Park	15,400	13,887	22,228	12,986	22,250	-22	-0.1%
Aberdeen Green	8,595	9,427	6,095	7,479	17,680	-11,585	-190.1%
Sperry Ninos Park	150	289	276	339	210	66	23.9%
Fields & Tennis Courts							
Kinsmen Fields	37,100	31,099	24,200	20,744	25,750	-1,550	-6.4%
LaHave Street Ballfields	26,075	31,784	21,140	31,276	25,050	-3,910	-18.5%
Bridgewater Tennis Courts	500	149	500	266	575	-75	-15.0%
Cost Allocation (Internal)	-82,000	-72,884	-82,000	-82,000	-82,000		
	404,381	367,372	411,561	402,746	445,526	-33,965	-8.3%
EXCESS OF EXPENSES OVER REVENUE:	-399,981	-361,451	-409,945	-399,200	-427,526	-17,581	-4.3%

Lunenburg County Multipurpose Center
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
	0	0	0	0	0	0	
EXPENSES:							
Lunenburg Mulitpurpose Center	261,500	548,824	975,658	1,022,283	927,639	48,019	4.9%
	261,500	548,824	975,658	1,022,283	927,639	48,019	4.9%
EXCESS OF EXPENSES OVER REVENUE:	-261,500	-548,824	-975,658	-1,022,283	-927,639	48,019	4.9%

Desbrisay Museum Commission
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Admissions	2,700	1,968	2,700	2,060	2,700	0	0.0%
Sponsors	4,597	4,467	4,695	3,454	6,078	1,383	29.5%
Programs	1,500	1,250	6,999	2,006	6,000	-999	-14.3%
Rentals	600	320	400	100	400	0	0.0%
Grants							
Grant Town Of Bridgewater	157,545	157,545	157,520	157,520	159,806	2,286	1.5%
Grant: Other	0	2,033	0	0	0	0	
Grants Summer Students Prov	4,165	4,046	4,214	4,154	4,214	0	0.0%
Grants Summer Students Federal	8,828	7,301	9,177	6,120	9,908	731	8.0%
Grants Province Of Nova Scotia	52,000	52,047	52,000	52,047	52,047	47	0.1%
Gift Shop Sales	4,500	5,510	5,500	3,700	5,500	0	0.0%
Other revenues	18,715	18,412	18,215	18,215	18,415	200	1.1%
	<u>255,150</u>	<u>254,899</u>	<u>261,420</u>	<u>249,376</u>	<u>265,068</u>	<u>3,648</u>	<u>1.4%</u>
EXPENSES:							
Salaries & Benefits	193,349	190,775	198,997	194,906	199,228	-231	-0.1%
Administration	41,534	45,287	37,874	36,296	41,361	-3,487	-9.2%
Professional Development	2,750	1,922	2,620	2,693	1,900	720	27.5%
Collection Management	1,772	1,219	1,709	1,409	1,509	200	11.7%
Program Expenses	6,900	7,485	11,369	6,526	11,848	-479	-4.2%
Heritage Advisory Committee	8,845	7,454	8,851	7,470	9,222	-371	4.2%
	<u>255,150</u>	<u>254,141</u>	<u>261,420</u>	<u>249,300</u>	<u>265,068</u>	<u>-3,648</u>	<u>-1.4%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>0</u>	<u>758</u>	<u>0</u>	<u>76</u>	<u>0</u>	<u>0</u>	

Wile Carding Mill
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual	Actuals	Annual	Projected	Proposed	Variance	% increase
	Budget		Budget		Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Grants	52,284	54,247	52,264	54,247	54,247	1,983	3.8%
Admissions	1,456	1,348	1,370	1,502	1,300	-70	-5.1%
Sales	500	529	528	792	700	172	32.6%
Programs	400	328	500	360	500	0	0.0%
Other	200	155	160	347	350	190	118.8%
	<u>54,840</u>	<u>56,607</u>	<u>54,822</u>	<u>57,248</u>	<u>57,097</u>	<u>2,275</u>	<u>4.1%</u>
EXPENSES:							
Dean Wile Mill	54,840	55,920	54,822	57,360	57,097	-2,275	-4.1%
	<u>54,840</u>	<u>55,920</u>	<u>54,822</u>	<u>57,360</u>	<u>57,097</u>	<u>-2,275</u>	<u>-4.1%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>0</u>	<u>686</u>	<u>0</u>	<u>-111</u>	<u>0</u>	<u>0</u>	

Brookside Cemetery Commission
Schedule of Revenues and Expenses

	2014-2015		2015-2016		2016-2017	Budget	Budget
	Annual		Annual		Proposed	Variance	% increase
	Budget	Actuals	Budget	Projected	Budget	POS/(NEG)	POS/(NEG)
INCOME:							
Grants	134,028	134,028	135,115	135,115	128,507	-6,608	-4.9%
Sales	26,000	18,055	26,000	35,988	29,000	3,000	11.5%
Grave Openings	15,800	12,813	15,800	14,877	15,845	45	0.3%
Other	15,492	10,602	11,700	11,064	18,200	6,500	55.6%
	<u>191,320</u>	<u>175,499</u>	<u>188,615</u>	<u>197,044</u>	<u>191,552</u>	<u>2,937</u>	<u>1.6%</u>
EXPENSES:							
Administration & Sales	48,069	40,278	45,673	47,589	54,992	-9,319	-20.4%
Development of New Areas	400	0	1,200	0	0	1,200	100.0%
Equipment O & M General	10,864	17,679	12,300	15,766	9,300	3,000	24.4%
Fall & Spring Clean Ups	21,395	28,619	26,792	20,285	27,000	-208	-0.8%
Foundation Construction	1,400	174	1,400	1,623	1,800	-400	-28.6%
General Maintenance	50,632	43,948	44,396	41,665	43,631	765	1.7%
Grave Openings & Closings	17,400	12,740	16,320	18,794	18,100	-1,780	-10.9%
Monument Maintenance	1,130	733	1,330	0	1,000	330	24.8%
Transfers to Own Reserves	0	-1,814	0	568	0	0	
Mowing Costs	40,030	35,024	39,204	32,030	35,729	3,475	8.9%
	<u>191,320</u>	<u>177,380</u>	<u>188,615</u>	<u>178,320</u>	<u>191,552</u>	<u>-2,937</u>	<u>-1.6%</u>
EXCESS OF EXPENSES OVER REVENUE:	<u>0</u>	<u>-1,881</u>	<u>0</u>	<u>18,724</u>	<u>0</u>	<u>0</u>	

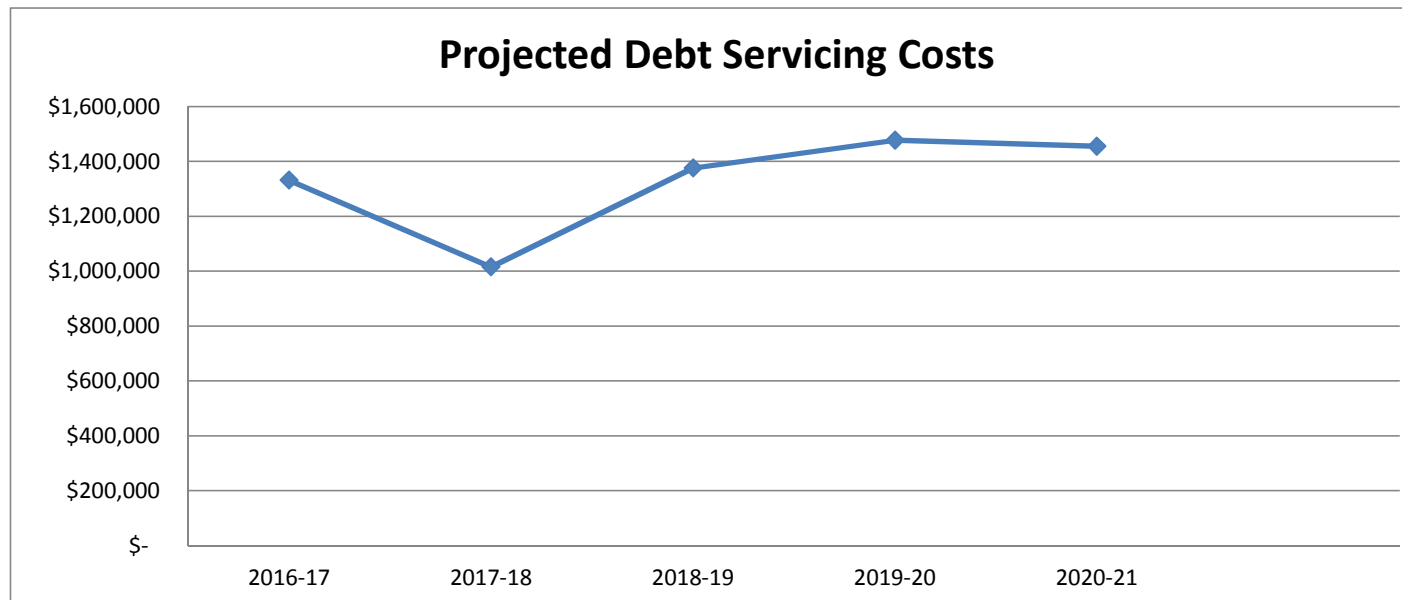
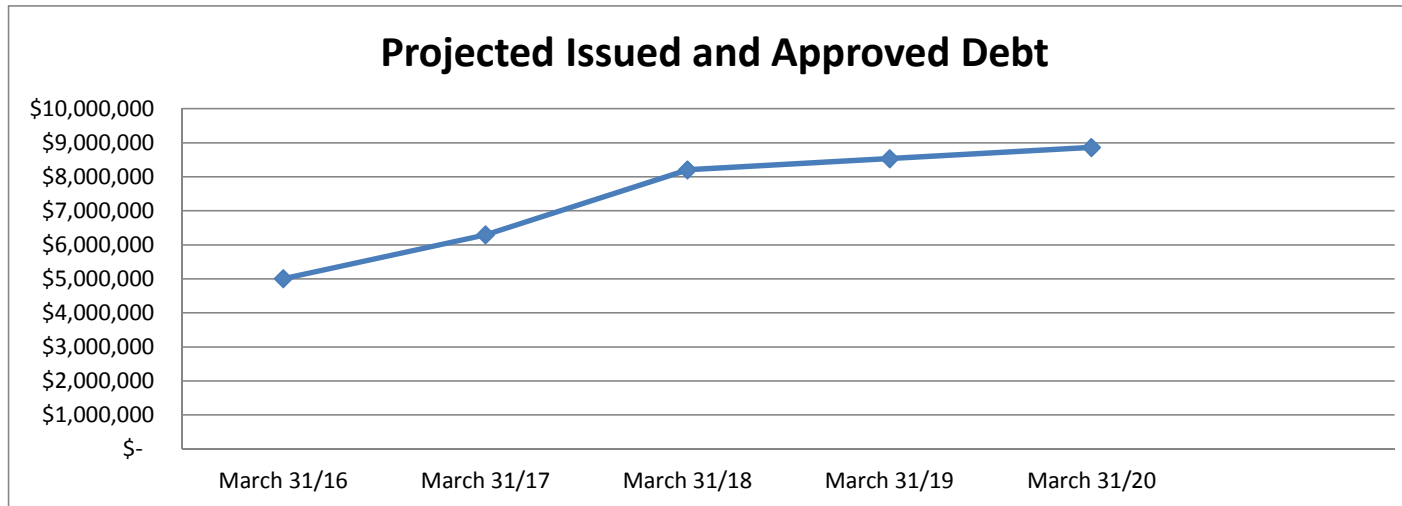
**Town of Bridgewater
Five Year Capital Funding Projections**

	2016-17	2017-18	2018-19	2019-20	2020-21
Proposed Capital Program per list	<u>\$ 5,567,300</u>	<u>\$ 4,439,000</u>	<u>\$ 3,132,000</u>	<u>\$ 3,179,000</u>	<u>\$ 2,987,000</u>
Projected Funding Sources:					
Capital Out of Revenue *	458,200	1,010,000	1,061,000	1,114,000	1,170,000
Government Funding **	1,885,000	17,500	-	-	-
Gas Tax Reserve	675,000	650,000	650,000	650,000	650,000
Capital Reserve Withdrawal (proceeds from sale of Coughlan)	76,000	-	-	-	-
Other Debt Financing Required	2,473,100	2,761,500	1,421,000	1,415,000	1,167,000
Total Projected Funding Sources	<u>\$ 5,567,300</u>	<u>\$ 4,439,000</u>	<u>\$ 3,132,000</u>	<u>\$ 3,179,000</u>	<u>\$ 2,987,000</u>

* assumed 5% annual increase

** only available with specified projects included

Town of Bridgewater
Debt Projections (Excluding Multi Purpose Facility)



Financial Reporting and Accounting Manual Format

Town of Bridgewater General Capital Fund Schedule of Financial Activities

	<u>2015-16</u>	<u>2016-17</u>
	Budget	Budget
Capital Contributions		
From Federal Government Agencies	1,426,000	2,243,250
From Provincial Government Agencies	<u>5,000</u>	<u>316,750</u>
	1,431,000	2,560,000
Financing And Transfers		
Capital Out of Revenue	527,000	458,200
Capital Reserve Withdrawal	-	76,000
Depreciation	(2,907,000)	(2,811,000)
Principal Payments on Long Term Debt	<u>1,233,100</u>	<u>1,190,500</u>
	(1,146,900)	(1,086,300)
Funding Surplus/Deficit	284,100	1,473,700

CAPITAL PROGRAM RANKING GUIDELINE

The Town uses a **Point Scoring System** to evaluate each proposed capital program. The criteria includes the following areas:

- Operational Imperative
- Legal Liability
- Health and Safety
- External requirements and compliance
- Economic and social development
- Protection of Capital Assets
- Costs and Operating Budget impact
- Useful Life
- Public Support
- Population served

The Scoring System provides an overall basic guideline used for the final evaluation of the capital budget based on the total scoring between 99 to 94 as follows:

100	Pre-Approved
99	Committed
98	Operational Imperatives
97	Payback/Cost Recovery or Management Recommended
96	Police
95	Fire
94	Council Initiatives

**TOWN OF BRIDGEWATER
2016-17 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2016-17	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Withdrawal	Debt Financing
3/4 Ton Full size Truck (2 door) with Dump Insert	Used for operation of the Brookside Cemetery. Used to Transport equipment and supplies and used for Snow Removal, Sanding and Salting. Replace a 2006 Dodge	Cemetery	98	\$44,000	\$44,000	\$44,000	\$0	\$0	\$0	\$0
Bridgewater Community Energy Initiative (BCEI)	2 Year Project aimed at accelerating the transition to a sustainable energy future for Bridgewater	Council	100	\$132,500	\$132,500	\$66,000	\$66,500	\$0	\$0	\$0
Downtown Plan - Implementation Phase 2A & Phase 2B (King Street Reconstruction) & (Old Bridge Landing Public Space)	Phase 2A - Improvements (between Old Bridge & Dufferin St) including Sanitary/Water/Storm Upgrades, concrete Sidewalks, Bump-outs, Street Furniture, Street Lighting, Trees and Rain gardens, Back-in angled parking. - Phase 2B - New Central Riverside open Space Providing extensive Physical and Visual access to the Lahave River. The Space is designed to be Accessible and Flexible, Accommodating a wide range of Activities, which will serve to Complement Commercial activity on King St	Council	100	\$3,712,000	\$3,712,000	\$0	\$1,818,500	\$500,000	\$0	\$1,393,500
Wi-Fi Bridgewater	To install Wi-Fi Network infrastructure in the down town area from Dufferin to Old Bridge to be done with Down Town Plan	Council	94	\$12,000	\$12,000	\$12,000				
Public Works Garage Building Automation System	Install Automaton System To Increase Efficiency, Reduce O&M Costs	Council	94	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	\$0
Pinecrest Subdivision Storm Sewer	Provide Dedicated Storm Sewer in Areas that don't Have it (Phased Program)	Council	94	\$300,000	\$50,000	\$0	\$0	\$25,000	\$0	\$25,000
Solar Photovoltaic System	Install 10KW Solar PV Array System at a Town Facility	Council	94	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	\$0
Town Hall 4th Floor Renovations	Create Additional Office Space	Council	94	\$148,000	\$148,000	\$0	\$0	\$0	\$76,000	\$72,000
Haven Drive Trunk Sanitary Sewer	Extend Sanitary Sewer to North Street to Serve Pumpstation #5	Engineering	99	\$136,000	\$136,000	\$0	\$0	\$0	\$0	\$136,000
Corrugated Culvert Replacement Program	Yearly Metal Culvert Replacement Program on Town Streets due to old Deteriorated Culverts	Engineering	98	\$60,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
Overlays/Pavement Management	Repair Deteriorated Areas on Town Streets that are Larger than what can be Funded under O&M. This is an Annual Program Required to Extend the Life of the Streets and Avoid the Much more Costly activity of street Re-construction	Engineering	98	\$1,200,000	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Town Hall Security System - Phase 1-3	Security enhancements including modifications to the building and security system	Engineering	98	\$54,000	\$54,000	\$29,400	\$0	\$0	\$0	\$24,600

**TOWN OF BRIDGEWATER
2016-17 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2016-17	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Withdrawal	Debt Financing
Crosswalk Improvement Program	Annual Program to Improve Warnings and Barrier Free Access to Various Crosswalks Around Town	Engineering	98	\$60,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Sidewalk Improvement Program	Replace Sidewalk and Curb Various Locations Throughout Town	Engineering	98	\$604,000	\$90,000	\$0	\$0	\$45,000	\$0	\$45,000
Traffic Light Upgrade - King/Dufferin	Replace Monitors and Cabinet, Install Loops	Engineering	98	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Street Sweeper Truck (#82)	Replace 2004 Street Sweeper	Engineering	98	\$365,000	\$365,000	\$0	\$0	\$0	\$0	\$365,000
Radio Tower Assessment Modifications	Assessment Modifications, as per assessment and insurance review	Engineering	98	\$34,000	\$34,000	\$34,000	\$0	\$0	\$0	\$0
Queen Street Sewer	Replace sewer main from Civic # 110 to Empire Street	Engineering	98	\$84,000	\$84,000	\$4,000	\$0	\$80,000	\$0	\$0
Town Hall - 1st Floor	Renovate 1st floor to create more office spaces	Engineering	98	\$17,000	\$17,000	\$0	\$0	\$0	\$0	\$17,000
Audible Pedestrian Systems - Yearly Program	Supply and Install New Modernized Systems at Signalized Intersections	Engineering	98	\$72,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0
Public Works - Combination Dump/Side Dump Body	Tenco 12M Combination dump/side dump body For Truck #79 (2004)	Engineering	98	\$28,000	\$28,000	\$0	\$0	\$0	\$0	\$28,000
Sewer Camera	Replaced Aged Sewer Camera (Purchased 2005)	Engineering	98	\$15,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0
Salt prewetting storage & mixing equipment - PW garage	To supply & install the necessary equipment to mix, store & load the brine solution used in prewetting. Fed. Gov't has listed salt as a toxic substance & we are anticipating regulations for the use of this product (prewetting reduces the amount of salt used)	Engineering	97	\$15,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0
Fire Hall - Paint Floor	Paint the remaining portion of the apparatus floor.	Fire	95	\$25,000	\$25,000	\$25,000	\$0	\$0	\$0	\$0
Beam Refurbish and Interior Improvements	Refinish exterior beams, replace damaged fascia, replace 26 inefficient fluorescent lighting, add 38 linear feet of gyroprock for exhibit space and build wall and door to enclose collection storage	Museum	67	\$12,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0
Energy Efficient Upgrades	Upgrades Identified in the 2015 Energy Management Plan to Various Facilities. (Payback between 3 to 7 Years)	Planning	97	\$65,500	\$32,500	\$32,500	\$0	\$0	\$0	\$0
Police Dept. - unmarked police Vehicles	Buy out unmarked PC 112 due to lease expiry. Will be retrofitted for K-9 Unit.	Police	100	\$14,650	\$14,650	\$14,650	\$0	\$0	\$0	\$0
Police Dept. - unmarked police Vehicles	Buy out unmarked PC 102 due to lease expiry. Will be repurposed to Admin Car.	Police	96	\$20,650	\$20,650	\$20,650	\$0	\$0	\$0	\$0
BridgeWater Woodland Gardens - Trail upgrade	The Gravel Trail from Pool Area to Pond Trail requires Resurfacing due to Safety concerns. Foot Bridge on West side of Pond to be Replaced and Resurfacing of Deck on Another Bridge	Recreation	98	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
WWTP - Clarifier Sprockets	Replace Sprockets in Clarifier #1 and 2 (2 Year Program)	Waste Water	98	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0

**TOWN OF BRIDGEWATER
2016-17 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2016-17	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Withdrawal	Debt Financing
WWTP - Anaerobic Digester Cover - Phase 1 and 2	Replace Cover - Phase 1 Design and phase 2 replacement	Waste Water	98	\$400,000	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Pump Station #11	New pump for PS # 11 (Jubilee Rd)	Waste Water	98	\$22,000	\$22,000	\$0	\$0	\$0	\$0	\$22,000
Pump Station # 10	Pipes & Pumping (Parkdale Ave)	Waste Water	98	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$15,000
WWTP - UVT Monitoring System	Install New UVT Monitoring and Automaton System - Payback- 6 Years	Waste Water	97	\$27,000	\$27,000	\$2,000	\$0	\$25,000	\$0	\$0
WWTP - Storage Building	Building to store pumps, supplies, etc.	Waste Water	52	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$30,000
					\$5,567,300	\$458,200	\$1,885,000	\$675,000	\$76,000	\$2,473,100

**TOWN OF BRIDGEWATER
2017-18 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2017-18	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Loan	Debt Financing
Cemetery - Pond Restoration	Introduce Plantings that will minimize the odor in the pond	Cemetery	45	\$55,000	\$55,000	\$55,000	\$0	\$0	\$0	\$0
Dominion Street Upgrade - Phase 3 (King St to Churchill St.)	Replace Curb, Sidewalk and Repave Street - to be Done after PSC Replaces the Watermain	Council	94	\$575,000	\$575,000	\$0	\$0	\$300,000	\$0	\$275,000
Pinecrest Subdivision Storm Sewer	Provide Dedicated Storm Sewer in Areas that don't Have it (Phased Program)	Council	94	\$300,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0
Loader 624 JD (#62)	Replace 1993 loader	Engineering	98	\$270,000	\$270,000	\$0	\$0	\$0	\$0	\$270,000
Bridge Railing Replacement Program	Install Steel Rail System for Both Vehicle and Pedestrian Protection (approximately 4 more Bridges - South and North King Street, Victoria Road Extension, Carding Mill)	Engineering	98	\$42,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0
Guardrail Replacement Program	Yearly Repair/Replacement Program to Replace Deteriorated sections or sections that do not meet Safety Standards	Engineering	98	\$30,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Envoy (#81)	Replace 2004 GMC Envoy	Engineering	98	\$35,000	\$35,000	\$35,000	\$0	\$0	\$0	\$0
Dodge Jeep (#98)	Replace 2007 Dodge Jeep	Engineering	98	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	\$0
1/2 Ton (#49)	Replace 2007 Blue Ford F150 Truck With Truck	Engineering	98	\$35,000	\$35,000	\$35,000	\$0	\$0	\$0	\$0
Town Hall - 2nd Floor	Convert old meter room & work shop into office space	Engineering	98	\$31,000	\$31,000	\$31,000	\$0	\$0	\$0	\$0
Corrugated Culvert Replacement Program	Yearly Metal Culvert Replacement Program on Town Streets due to old Deteriorated	Engineering	98	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
Overlays/Pavement Management	Repair Deteriorated Areas on Town Streets that are Larger than what can be Funded under O&M. This is an Annual Program Required to Extend the Life of the Streets and Avoid the Much more Costly activity of street Re-construction	Engineering	98	\$1,200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0
Crosswalk Improvement Program	Annual Program to Improve Warnings and Barrier Free Access to Various Crosswalks Around Town	Engineering	98	\$60,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Sidewalk Improvement Program	Replace Sidewalk and Curb Various Locations Throughout Town	Engineering	98	\$604,000	\$119,000	\$82,500	\$0	\$0	\$0	\$36,500
Audible Pedestrian Systems - Yearly Program	Supply and Install New Modernized Systems at Signalized Intersections	Engineering	98	\$72,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0
Overhead Crosswalk - Dufferin/Exhibition	Install New Overhead Pedestrian Activated Crosswalk System	Engineering	98	\$60,000	\$30,000	\$30,000	\$0	\$0	\$0	\$0
High Efficiency Snow Blower	High Efficiency Snow Blower for Sidewalk Plow (payback)	Engineering	97	\$40,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0

**TOWN OF BRIDGEWATER
2017-18 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2017-18	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Loan	Debt Financing
High St. Upgrade - Phase 3 - Victoria to Empire (road, sanitary, storm, and sidewalk)	To rebuild road & roadbed, concrete curb & gutter, storm, sanitary, and Sidewalk. Pipes undersized for new development, ongoing maintenance root infested sewers. To be done with upgrade of water main by the PSC.	Engineering	69	\$710,000	\$710,000	\$0	\$0	\$0	\$0	\$710,000
Town Hall Sign	New Signage on Front of Town Hall	Engineering	42	\$10,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Replace 1986 Engine 4 (2015/16)	Replace due to age	Fire	95	\$1,020,000	\$1,020,000	\$0	\$0	\$0	\$0	\$1,020,000
Energy Efficient Upgrades	Upgrades Identified in the 2015 Energy Management Plan to Various Facilities. (Payback between 3 to 7 Years)	Planning	97	\$69,500	\$33,000	\$33,000	\$0	\$0	\$0	\$0
Police Dept. - Police Vehicle	One Patrol Vehicle	Police	96	\$36,000	\$36,000	\$36,000	\$0	\$0	\$0	\$0
Zero Turn Rotary Mower	Mowing of Parks, Fields and Green Spaces	Recreation	98	\$16,000	\$16,000	\$16,000	\$0	\$0	\$0	\$0
Club Cab Truck 1/2 Full Size	Vehicles used to move men and equipment to service parks, fields, playgrounds	Recreation	98	\$37,000	\$37,000	\$37,000	\$0	\$0	\$0	\$0
Connector Trail from West side of Woodland Gardens to Exhibition Drive	Develop Trail connecting residential area to Bridgewater Woodland Gardens and Exhibition Dr (only with 50% Funding)	Recreation	98	\$70,000	\$35,000	\$17,500	\$17,500	\$0	\$0	\$0
Kinsmen Field - Fence Replacement	Replace entire Chain Link Fence around the out field Perimeter and along foul lines. Replace all required gates.	Recreation	98	\$70,000	\$35,000	\$35,000	\$0	\$0	\$0	\$0
Generations Active Park - Phase 1d	Development of secondary recreation trails 350 m (outer loop)	Recreation	94	\$40,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
Waste Water Receiving Water Evaluation Report	Environmental Risk Assessment to Determine the Effluent Discharge Objectives	Waste Water	98	\$60,000	\$60,000	\$60,000	\$0	\$0	\$0	\$0
WWTP - RBC A-Frames and Media	Replace Broken A-Frames and Media on RBC. Annual Replacement Program	Waste Water	98	\$180,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0
Waste Water System Assessment report	Waste Water Study Including WWTP Process and Efficiency Study	Waste Water	98	\$60,000	\$60,000	\$60,000	\$0	\$0	\$0	\$0
WWTP - Replace Boiler	Replace aged Boiler, Problematic over the last few years	Waste Water	98	\$200,000	\$200,000	\$0	\$0	\$0	\$0	\$200,000
WWTP - RBC Shaft Replacement Program	Bi-annual replacement program for the RBC shafts due to age and condition of original equipment.	Waste Water	98	\$750,000	\$250,000	\$0	\$0	\$0	\$0	\$250,000
WWTP - Anaerobic Digester Cover - Phase 1 and 2	Replace Cover - Phase 1 Design and phase 2 replacement	Waste Water	98	\$400,000	\$350,000	\$0	\$0	\$350,000	\$0	\$0
Pumping Station #4 Divert Overflow Chamber to Pumping Station	Remove overflow and divert to Pumping Station	Waste Water	82	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
					\$4,439,000	\$1,010,000	\$17,500	\$650,000	\$0	\$2,761,500

**TOWN OF BRIDGEWATER
2018-19 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2018-19	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Loan	Debt Financing
Empire Street - Replace Sanitary and Storm from York to Churchill - Phase 3	To coincide with replacement of watermain. Sewer is in poor condition and undersized	Council	94	\$515,000	\$515,000	\$5,000	\$0	\$510,000	\$0	\$0
Pinecrest Subdivision Storm Sewer	Provide Dedicated Storm Sewer in Areas that don't Have it (Phased Program)	Council	94	\$300,000	\$50,000	\$5,000	\$0	\$45,000	\$0	\$0
Westmount Heights	(Option A - Rebuild Road Only \$375,000; Option B - Rebuild Road and Install Sanitary Laterals \$450,000; Option C - Rebuild Road, Install Sanitary and Storm \$605,000)	Engineering	98	\$605,000	\$605,000	\$0	\$0	\$0	\$0	\$605,000
PW Garage Backup Power	Purchase and Install Backup Power	Engineering	98	\$41,000	\$41,000	\$41,000	\$0	\$0	\$0	\$0
Dodge Caliber (#99)	Replace 2007 Dodge Caliber	Engineering	98	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	\$0
Traffic Signal Upgrade - Lahave /Old Bridge	Upgrade fixtures to 12" bulbs and vehicle detection system	Engineering	98	\$150,000	\$150,000	\$55,000	\$0	\$0	\$0	\$95,000
Town Hall Elevator	Upgrade Based on Assessment	Engineering	98	\$125,000	\$125,000	\$125,000	\$0	\$0	\$0	\$0
Backhoe (#63)	Replace 1998 JD 710 Backhoe	Engineering	98	\$170,000	\$170,000	\$0	\$0	\$0	\$0	\$170,000
1/2 Ton (#91)	Replace 2008 Ford 1/2 Ton Superintendent Truck	Engineering	98	\$35,000	\$35,000	\$35,000	\$0	\$0	\$0	\$0
Corrugated Culvert Replacement Program	Yearly Metal Culvert Replacement Program on Town Streets due to old Deteriorated Culverts	Engineering	98	\$60,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
Overlays/Pavement Management	Repair Deteriorated Areas on Town Streets that are Larger than what can be Funded under O&M. This is an Annual Program Required to Extend the Life of the Streets and Avoid the Much more Costly activity of street Re-construction	Engineering	98	\$1,200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0
Crosswalk Improvement Program	Annual Program to Improve Warnings and Barrier Free Access to Various Crosswalks Around Town	Engineering	98	\$60,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Sidewalk Improvement Program	Replace Sidewalk and Curb Various Locations Throughout Town	Engineering	98	\$604,000	\$105,000	\$55,000	\$0	\$50,000	\$0	\$0
Audible Pedestrian Systems - Yearly Program	Supply and Install New Modernized Systems at Signalized Intersections	Engineering	98	\$72,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0
Logan Road Storm Sewer System	Install new Storm Sewer System (Phase 3)	Engineering	70	\$100,000	\$50,000	\$5,000	\$0	\$45,000	\$0	\$0
Town Hall Sprinkler System Modification	Modify Sprinkler System (replace Glycol Loops)	Engineering	69	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
WWTP - Replace Digester Building Roof	Replace Roof Based On Study Recommendation (1990)(20 Year Life Span)	Waste Water	98	\$75,000	\$75,000	\$75,000	\$0	\$0	\$0	\$0
Transportation & Traffic Study/Plan (do at same time a "Master Plan" (cost revised Jan-04)	Study projected traffic flows, problems, and other transportation concerns. To formulate a plan to handle increased traffic & other transportation concerns as the Town grows.	Engineering	55	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0

**TOWN OF BRIDGEWATER
2018-19 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2018-19	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Loan	Debt Financing
Town Master Plan/Study (do at same time as "Traffic Study" (cost revised Jan-04)	Complete comprehensive long range plan looking at all infrastructure, subdivision, commercial, zoning, etc. requirements for the future. As Town grows a plan required to allow for proper increased demand for services, to avoid problems & give direction.	Engineering	55	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0
King Street French Drain	Install French Drain Near Train Bridge	Engineering	54	\$20,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
Replace 2004 Unit 6	Replace Due to Age	Fire	95	\$93,000	\$93,000	\$93,000	\$0	\$0	\$0	\$0
Police Dept. - Police Vehicle	Two Patrol Vehicles	Police	96	\$72,000	\$72,000	\$72,000	\$0	\$0	\$0	\$0
Wood Chipper	Replacement of old Bandit Model 65 Chipper	Recreation	98	\$27,000	\$27,000	\$27,000	\$0	\$0	\$0	\$0
1/2 Ton Truck replacement	Vehicles used to move men and equipment to service parks, fields, playgrounds	Recreation	98	\$37,000	\$37,000	\$37,000	\$0	\$0	\$0	\$0
WWTP - Replace Main Building Roof	Replace Roof Based On Study Recommendation (1990)(20 Year Life Span)	Waste Water	98	\$115,000	\$115,000	\$14,000	\$0	\$0	\$0	\$101,000
WWTP - Replace Belt Press	Replace Aged Equipment, Reduce Maintenance Costs	Waste Water	98	\$450,000	\$450,000	\$0	\$0	\$0	\$0	\$450,000
WWTP - RBC A-Frames and Media	Replace Broken A-Frames and Media on RBC. Annual Replacement Program	Waste Water	98	\$180,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0
					\$3,132,000	\$1,061,000	\$0	\$650,000	\$0	\$1,421,000

**TOWN OF BRIDGEWATER
2019-20 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2019-20	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Loan	Debt Financing
Pinecrest Subdivision Storm Sewer	Provide Dedicated Storm Sewer in Areas that don't Have it (Phased Program)	Council	94	\$300,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0
Inflow Reduction/Combined Sewer Overflows - Phase 2 Dufferin Street	To Separate Sanitary and Storm Sewer Systems to help Reduce Combined Sewer Overflows along Dufferin Street Between York and Walnut (To Be Done at the Same Time as the Watermain)	Engineering	98	\$930,000	\$930,000	\$0	\$0	\$400,000	\$0	\$530,000
High Street Upgrade - Phase 4 Dominion to Dufferin Street (road, sanitary, and Sidewalk)	To rebuild road & roadbed, concrete curb & gutter, storm, sanitary, and concrete sidewalk. Pipes are aged and undersized. Sanitary to be relocated from beneath the mal to within the street right of way. Project will be done with upgrade of water main by the PSC.	Engineering	98	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$500,000
5 Ton Truck, Inter'l (#79)	Replace 2004 International Dump Truck	Engineering	98	\$170,000	\$170,000	\$0	\$0	\$0	\$0	\$170,000
Overlays/Pavement Management	Repair Deteriorated Areas on Town Streets that are Larger than what can be Funded under O&M. This is an Annual Program Required to Extend the Life of the Streets and Avoid the Much more Costly activity of street Re-construction	Engineering	98	\$1,200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0
Crosswalk Improvement Program	Annual Program to Improve Warnings and Barrier Free Access to Various Crosswalks Around Town	Engineering	98	\$60,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Sidewalk Improvement Program	Replace Sidewalk and Curb Various Locations Throughout Town	Engineering	98	\$604,000	\$105,000	\$105,000	\$0	\$0	\$0	\$0
Audible Pedestrian Systems - Yearly Program	Supply and Install New Modernized Systems at Signalized Intersections	Engineering	98	\$72,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0
Lahave Street - Silvers Hill , Town Portion Only	Storm, Sanitary, Rebuild Road, Culvert & Catch Basin. To be done with Upgrade of Watermain by PSC	Engineering	98	\$750,000	\$750,000	\$535,000	\$0	\$0	\$0	\$215,000
Bridge Railing Replacement Program	Install Steel Rail System for Both Vehicle and Pedestrian Protection (approximately 4 more Bridges - South and North King Street, Victoria Road Extension, Carding Mill)	Engineering	98	\$42,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0
Guardrail Replacement Program	Yearly Repair/Replacement Program to Replace Deteriorated sections or sections that do not meet Safety Standards	Engineering	98	\$30,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Vehicle GPS System	GPS Fleet Tracking System	Engineering	53	\$45,000	\$45,000	\$45,000	\$0	\$0	\$0	\$0
Replace 1984 Unit 8 (rescue boat)	Replace Due to Age	Fire	95	\$46,000	\$46,000	\$46,000	\$0	\$0	\$0	\$0

**TOWN OF BRIDGEWATER
2019-20 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2019-20	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Loan	Debt Financing
Police Dept. - Police Vehicle	One Patrol Vehicle	Police	96	\$36,000	\$36,000	\$36,000	\$0	\$0	\$0	\$0
WWTP - RBC A-Frames and Media	Replace Broken A-Frames and Media on RBC. Annual Replacement Program	Waste Water	98	\$180,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0
WWTP - RBC Shaft Replacement Program	Bi-annual replacement program for the RBC shafts due to age and condition of original equipment.	Waste Water	98	\$750,000	\$250,000	\$0	\$0	\$250,000	\$0	\$0
					\$3,179,000	\$1,114,000	\$0	\$650,000	\$0	\$1,415,000

**TOWN OF BRIDGEWATER
2020-21 PROPOSED CAPITAL BUDGET**

Project Name	Project Description	Department	Ranking	Total Budget	2020-21	Capital out of Revenue	Government Funding	Gas Tax Reserve	Capital Reserve Loan	Debt Financing
Pinecrest Subdivision Storm Sewer	Provide Dedicated Storm Sewer in Areas that don't Have it (Phased Program)	Council	94	\$300,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0
Aberdeen Road Storm Sewer, Sidewalk and Road Repaving	Install Storm Sewer between entrance to former South Shore Mall and Civic #310	Council	94	\$480,000	\$480,000	\$0	\$0	\$0	\$0	\$480,000
Corrugated Culvert Replacement Program	Yearly Metal Culvert Replacement Program on Town Streets due to old Deteriorated Culverts	Engineering	98	\$60,000	\$20,000	\$20,000	\$0	\$0	\$0	\$0
Overlays/Pavement Management	Repair Deteriorated Areas on Town Streets that are Larger than what can be Funded under O&M. This is an Annual Program Required to Extend the Life of the Streets and Avoid the Much more Costly activity of street Re-construction	Engineering	98	\$1,200,000	\$200,000	\$200,000	\$0	\$0	\$0	\$0
Logan Road Storm Sewer System	Install new Storm Sewer System (Phase 3)	Engineering	70	\$150,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0
Crosswalk Improvement Program	Annual Program to Improve Warnings and Barrier Free Access to Various Crosswalks Around Town	Engineering	98	\$60,000	\$10,000	\$10,000	\$0	\$0	\$0	\$0
Sidewalk Improvement Program	Replace Sidewalk and Curb Various Locations Throughout Town	Engineering	98	\$604,000	\$80,000	\$80,000	\$0	\$0	\$0	\$0
Audible Pedestrian Systems - Yearly Program	Supply and Install New Modernized Systems at Signalized Intersections	Engineering	98	\$72,000	\$12,000	\$12,000	\$0	\$0	\$0	\$0
Town Owned Decorative Lights	Replace Town Owned Lights (pole, fixture, and LED bulbs) Along King Street	Engineering	65	\$210,000	\$210,000	\$210,000	\$0	\$0	\$0	\$0
Loader Scales	Install Scales on the Loader	Engineering	64	\$11,000	\$11,000	\$11,000	\$0	\$0	\$0	\$0
Empire Street - Replace Storm (Phase 1)	Replace Root Infested Shallow Storm Between Churchill to Hillcrest	Engineering	64	\$145,000	\$145,000	\$0	\$0	\$0	\$0	\$145,000
Empire Street - Replace Storm (Phase 2)	Replace Root Infested Shallow Storm Between Hillcrest to Glenridge	Engineering	64	\$58,000	\$58,000	\$1,000	\$0	\$0	\$0	\$57,000
Empire Street - Replace Storm (Phase 3)	Replace Root Infested Shallow Storm Between Glenridge to High	Engineering	64	\$87,000	\$87,000	\$2,000	\$0	\$0	\$0	\$85,000
Concrete Curb - York St from Victoria to Civic # 245	Requested by Legion	Engineering	58	\$27,000	\$27,000	\$27,000	\$0	\$0	\$0	\$0
PW Garage security fence	to install chain link fence around PW Garage due to security, liability and safety concerns.	Engineering	55	\$30,000	\$30,000	\$30,000	\$0	\$0	\$0	\$0
Re-coating of the Centennial Trail Bridge	Re-coating of Girders and Cross Bracing of Centennial Trail Bridge	Recreation	98	\$450,000	\$450,000	\$450,000	\$0	\$0	\$0	\$0
Inflow Reduction/Combined Sewer Overflows - Phase 3 Dufferin Street	To Separate Sanitary and Storm Sewer Systems to help Reduce Combined Sewer Overflows along Dufferin Street Between Walnut and Exhibition (To Be Done at the Same Time as the Watermain)	Waste Water	98	\$1,052,000	\$1,052,000	\$2,000	\$0	\$650,000	\$0	\$400,000
WWTP - RBC A-Frames and Media	Replace Broken A-Frames and Media on RBC. Annual Replacement Program	Waste Water	98	\$180,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0
					\$2,987,000	\$1,170,000	\$0	\$650,000	\$0	\$1,167,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
3/4 Ton Full size Truck (2 door) with Dump Insert	Used for operation of the Brookside Cemetery. Used to Transport equipment and supplies and used for Snow Removal, Sanding and Salting. Replace a 2006 Dodge	Cemetery	98	2016-17	\$44,000	\$44,000	\$0	\$0	\$0	\$0	\$0
Bridgewater Community Energy Initiative (BCEI)	2 Year Project aimed at accelerating the transition to a sustainable energy future for Bridgewater	Council	100	2016-17	\$132,500	\$132,500	\$0	\$0	\$0	\$0	\$0
Downtown Plan - Implementation Phase 2A & Phase 2B (King Street Reconstruction) & (Old Bridge Landing Public Space)	Phase 2A - Improvements (between Old Bridge & Dufferin St) including Sanitary/Water/Storm Upgrades, concrete Sidewalks, Bump-outs, Street Furniture, Street Lighting, Trees and Rain gardens, Back-in angled parking. - Phase 2B - New Central Riverside open Space Providing extensive Physical and Visual access to the Lahave River. The Space is designed to be Accessible and Flexible, Accommodating a wide range of Activities, which will serve to Complement Commercial activity on King St	Council	100	2016-17	\$3,712,000	\$3,712,000	\$0	\$0	\$0	\$0	\$0
Public Works Garage Building Automation System	Install Automaton System To Increase Efficiency, Reduce O&M Costs	Council	94	2016-17	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0
Pinecrest Subdivision Storm Sewer	Provide Dedicated Storm Sewer in Areas that don't Have it (Phased Program)	Council	94	2016-17	\$300,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Solar Photovoltaic System	Install 10KW Solar PV Array System at a Town Facility	Council	94	2016-17	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0
Town Hall 4th Floor Renovations	Create Additional Office Space	Council	94	2016-17	\$148,000	\$148,000	\$0	\$0	\$0	\$0	\$0
Wi-Fi Bridgewater	To install Wi-Fi Network infrastructure in the down town area from Dufferin to Old Bridge to be done with Down Town Plan	Council	94	2016-17	\$12,000	\$12,000	\$0	\$0	\$0	\$0	\$0
Haven Drive Trunk Sanitary Sewer	Extend Sanitary Sewer to North Street to Serve Pumpstation #5	Engineering	99	2016-17	\$136,000	\$136,000	\$0	\$0	\$0	\$0	\$0
Corrugated Culvert Replacement Program	Yearly Metal Culvert Replacement Program on Town Streets due to old Deteriorated Culverts	Engineering	98	2016-17	\$60,000	\$20,000	\$0	\$20,000	\$0	\$20,000	\$0
Overlays/Pavement Management	Repair Deteriorated Areas on Town Streets that are Larger than what can be Funded under O&M. This is an Annual Program Required to Extend the Life of the Streets and Avoid the Much more Costly activity of street Re-construction	Engineering	98	2016-17	\$1,200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Town Hall Security System - Phase 1-3	Security enhancements including modifications to the building and security system	Engineering	98	2016-17	\$54,000	\$54,000	\$0	\$0	\$0	\$0	\$0
Crosswalk Improvement Program	Annual Program to Improve Warnings and Barrier Free Access to Various Crosswalks Around Town	Engineering	98	2016-17	\$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Sidewalk Improvement Program	Replace Sidewalk and Curb Various Locations Throughout Town	Engineering	98	2016-17	\$604,000	\$90,000	\$119,000	\$105,000	\$105,000	\$80,000	\$105,000
Traffic Light Upgrade - King/Dufferin	Replace Monitors and Cabinet, Install Loops	Engineering	98	2016-17	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0
Street Sweeper Truck (#82)	Replace 2004 Street Sweeper	Engineering	98	2016-17	\$365,000	\$365,000	\$0	\$0	\$0	\$0	\$0
Radio Tower Assessment Modifications	Assessment Modifications, as per assessment and insurance review	Engineering	98	2016-17	\$34,000	\$34,000	\$0	\$0	\$0	\$0	\$0
Queen Street Sewer	Replace sewer main from Civic # 110 to Empire Street	Engineering	98	2016-17	\$84,000	\$84,000	\$0	\$0	\$0	\$0	\$0
Town Hall - 1st Floor	Renovate 1st floor to create more office spaces	Engineering	98	2016-17	\$17,000	\$17,000	\$0	\$0	\$0	\$0	\$0
Audible Pedestrian Systems - Yearly Program	Supply and Install New Modernized Systems at Signalized Intersections	Engineering	98	2016-17	\$72,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Public Works - Combination Dump/Side Dump Body	Tenco 12M Combination dump/side dump body For Truck #79 (2004)	Engineering	98	2016-17	\$28,000	\$28,000	\$0	\$0	\$0	\$0	\$0
Sewer Camera	Replaced Aged Sewer Camera (Purchased 2005)	Engineering	98	2016-17	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0
Salt prewetting storage & mixing equipment - PW garage	To supply & install the necessary equipment to mix, store & load the brine solution used in prewetting. Fed. Gov't has listed salt as a toxic substance & we are anticipating regulations for the use of this product (prewetting reduces the amount of salt used)	Engineering	97	2016-17	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0
Fire Hall - Paint Floor	Paint the remaining portion of the apparatus floor.	Fire	95	2016-17	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0
Beam Refurbish and Interior Improvements	Refinish exterior beams, replace damaged fascia, replace 26 inefficient flourescent lighting, add 38 linear feet of gyprock for exhibit space and build wall and door to enclose collection storage	Museum	67	2016-17	\$12,000	\$12,000	\$0	\$0	\$0	\$0	\$0
Energy Efficient Upgrades	Upgrades Identified in the 2015 Energy Management Plan to Various Facilities. (Payback between 3 to 7 Years)	Planning	97	2016-17	\$65,500	\$32,500	\$33,000	\$0	\$0	\$0	\$0

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Police Dept. - unmarked police Vehicles	Buy out unmarked PC 112 due to lease expiry. Will be retrofitted for K-9 Unit.	Police	100	2016-17	\$14,650	\$14,650	\$0	\$0	\$0	\$0	\$0
Police Dept. - unmarked police Vehicles	Buy out unmarked PC 102 due to lease expiry. Will be repurposed to Admin Car.	Police	96	2016-17	\$20,650	\$20,650	\$0	\$0	\$0	\$0	\$0
Bridgewater Woodland Gardens - Trail upgrade	The Gravel Trail from Pool Area to Pond Trail requires Resurfacing due to Safety concerns. Foot Bridge on West side of Pond to be Replaced and Resurfacing of Deck on Another Bridge	Recreation	98	2016-17	\$20,000	\$20,000	\$0	\$0	\$0	\$0	\$0
WWTP - Clarifier Sprockets	Replace Sprockets in Clarifier #1 and 2 (2 Year Program)	Waste Water	98	2016-17	\$10,000	\$10,000	\$0	\$0	\$0	\$0	\$0
WWTP - Anaerobic Digester Cover - Phase 1 and 2	Replace Cover - Phase 1 Design and phase 2 replacement	Waste Water	98	2016-17	\$400,000	\$50,000	\$350,000	\$0	\$0	\$0	\$0
Pump Station #11	New pump for PS # 11 (Jubilee Rd)	Waste Water	98	2016-17	\$22,000	\$22,000	\$0	\$0	\$0	\$0	\$0
Pump Station # 10	Pipes & Pumping (Parkdale Ave)	Waste Water	98	2016-17	\$15,000	\$15,000	\$0	\$0	\$0	\$0	\$0
WWTP - UVT Monitoring System	Install New UVT Monitoring and Automaton System - Payback- 6 Years	Waste Water	97	2016-17	\$27,000	\$27,000	\$0	\$0	\$0	\$0	\$0
WWTP - Storage Building	Building to store pumps, supplies, etc.	Waste Water	52	2016-17	\$30,000	\$30,000	\$0	\$0	\$0	\$0	\$0
Cemetery - Pond Restoration	Introduce Plantings that will minimize the odor in the pond	Cemetery	45	2017-18	\$55,000	\$0	\$55,000	\$0	\$0	\$0	\$0
Dominion Street Upgrade - Phase 3 (King St to Churchill St.)	Replace Curb, Sidewalk and Repave Street to be Done after PSC Replaces the Watermain	Council	94	2017-18	\$575,000	\$0	\$575,000	\$0	\$0	\$0	\$0
Overhead Crosswalk - Dufferin/Exhibition	Install New Overhead Pedestrian Activated Crosswalk System	Engineering	98	2017-18	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$0
Loader 624 JD (#62)	Replace 1993 loader	Engineering	98	2017-18	\$270,000	\$0	\$270,000	\$0	\$0	\$0	\$0
Bridge Railing Replacement Program	Install Steel Rail System for Both Vehicle and Pedestrian Protection (approximately 4 more Bridges - South and North King Street, Victoria Road Extension, Carding Mill)	Engineering	98	2017-18	\$42,000	\$0	\$15,000	\$0	\$15,000	\$0	\$12,000
Guardrail Replacement Program	Yearly Repair/Replacement Program to Replace Deteriorated sections or sections that do not meet Safety Standards	Engineering	98	2017-18	\$30,000	\$0	\$10,000	\$0	\$10,000	\$0	\$10,000
Envoy (#81)	Replace 2004 GMC Envoy	Engineering	98	2017-18	\$35,000	\$0	\$35,000	\$0	\$0	\$0	\$0
Dodge Jeep (#98)	Replace 2007 Dodge Jeep	Engineering	98	2017-18	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$0
1/2 Ton (#49)	Replace 2007 Blue Ford F150 Truck With Truck	Engineering	98	2017-18	\$35,000	\$0	\$35,000	\$0	\$0	\$0	\$0

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Town Hall - 2nd Floor	Convert old meter room & work shop into office space	Engineering	98	2017-18	\$31,000	\$0	\$31,000	\$0	\$0	\$0	\$0
High Efficiency Snow Blower	High Efficiency Snow Blower for Sidewalk Plow (payback)	Engineering	97	2017-18	\$20,000	\$0	\$20,000	\$0	\$0	\$0	\$0
High St. Upgrade - Phase 3 - Victoria to Empire (road, sanitary, storm, and sidewalk)	To rebuild road & roadbed, concrete curb & gutter, storm, sanitary, and Sidewalk. Pipes undersized for new development, ongoing maintenance root infested sewers. To be done with upgrade of water main by the PSC.	Engineering	69	2017-18	\$710,000	\$0	\$710,000	\$0	\$0	\$0	\$0
Town Hall Sign	New Signage on Front of Town Hall	Engineering	42	2017-18	\$10,000	\$0	\$10,000	\$0	\$0	\$0	\$0
Replace 1986 Engine 4 (2015/16)	Replace due to age	Fire	95	2017-18	\$1,020,000	\$0	\$1,020,000	\$0	\$0	\$0	\$0
Police Dept. - Police Vehicle	One Patrol Vehicle	Police	96	2017-18	\$36,000	\$0	\$36,000	\$0	\$0	\$0	\$0
Connector Trail from West side of Woodland Gardens to Exhibition Drive	Develop Trail connecting residential area to Bridgewater Woodland Gardens and Exhibition Dr (only with 50% Funding)	Recreation	98	2017-18	\$35,000	\$0	\$35,000	\$0	\$0	\$0	\$0
Kinsmen Field - Fence Replacement	Replace entire Chain Link Fence around the out field Perimeter and along foul lines. Replace all required gates.	Recreation	98	2017-18	\$35,000	\$0	\$35,000	\$0	\$0	\$0	\$0
Zero Turn Rotary Mower	Mowing of Parks, Fields and Green Spaces	Recreation	98	2017-18	\$16,000	\$0	\$16,000	\$0	\$0	\$0	\$0
Club Cab Truck 1/2 Full Size	Vehicles used to move men and equipment to service parks, fields, playgrounds	Recreation	98	2017-18	\$37,000	\$0	\$37,000	\$0	\$0	\$0	\$0
Generations Active Park - Phase 1d	Development of secondary recreation trails 350 m (outer loop)	Recreation	94	2017-18	\$20,000	\$0	\$20,000	\$0	\$0	\$0	\$0
Waste Water Receiving Water Evaluation Report	Environmental Risk Assessment to Determine the Effluent Discharge Objectives	Waste Water	98	2017-18	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$0
WWTP - RBC A-Frames and Media	Replace Broken A-Frames and Media on RBC. Annual Replacement Program	Waste Water	98	2017-18	\$180,000	\$0	\$50,000	\$15,000	\$50,000	\$15,000	\$50,000
Waste Water System Assessment report	Waste Water Study Including WWTP Process and Efficiency Study	Waste Water	98	2017-18	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$0
WWTP - Replace Boiler	Replace aged Boiler, Problematic over the last few years	Waste Water	98	2017-18	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$0
WWTP - RBC Shaft Replacement Program	Bi-annual replacement program for the RBC shafts due to age and condition of original equipment.	Waste Water	98	2017-18	\$750,000	\$0	\$250,000	\$0	\$250,000	\$0	\$250,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Pumping Station #4 Divert Overflow Chamber to Pumping Station	Remove overflow and divert to Pumping Station	Waste Water	82	2017-18	\$20,000	\$0	\$20,000	\$0	\$0	\$0	\$0
Empire Street - Replace Sanitary and Storm from York to Churchill - Phase 3	To coincide with replacement of watermain. Sewer is in poor condition and undersized	Council	94	2018-19	\$515,000	\$0	\$0	\$515,000	\$0	\$0	\$0
Westmount Heights	(Option A - Rebuild Road Only \$375,000; Option B - Rebuild Road and Install Sanitary Laterals \$450,000; Option C - Rebuild Road, Install Sanitary and Storm \$605,000)	Engineering	98	2018-19	\$605,000	\$0	\$0	\$605,000	\$0	\$0	\$0
PW Garage Backup Power	Purchase and Install Backup Power	Engineering	98	2018-19	\$41,000	\$0	\$0	\$41,000	\$0	\$0	\$0
Dodge Caliber (#99)	Replace 2007 Dodge Caliber	Engineering	98	2018-19	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0
Traffic Signal Upgrade - Lahave /Old Bridge	Upgrade fixtures to 12" bulbs and vehicle detection system	Engineering	98	2018-19	\$150,000	\$0	\$0	\$150,000	\$0	\$0	\$0
Town Hall Elevator	Upgrade Based on Assessment	Engineering	98	2018-19	\$125,000	\$0	\$0	\$125,000	\$0	\$0	\$0
Backhoe (#63)	Replace 1998 JD 710 Backhoe	Engineering	98	2018-19	\$170,000	\$0	\$0	\$170,000	\$0	\$0	\$0
1/2 Ton (#91)	Replace 2008 Ford 1/2 Ton Superintendent Truck	Engineering	98	2018-19	\$35,000	\$0	\$0	\$35,000	\$0	\$0	\$0
Logan Road Storm Sewer System	Install new Storm Sewer System (Phase 3)	Engineering	70	2018-19	\$150,000	\$0	\$0	\$50,000	\$0	\$50,000	\$50,000
Town Hall Sprinkler System Modification	Modify Sprinkler System (replace Glycol Loops)	Engineering	69	2018-19	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0
Transportation & Traffic Study/Plan (do at same time a "Master Plan" (cost revised Jan-04)	Study projected traffic flows, problems, and other transportation concerns. To formulate a plan to handle increased traffic & other transportation concerns as the Town grows.	Engineering	55	2018-19	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0
Town Master Plan/Study (do at same time as "Traffic Study" (cost revised Jan-04)	Complete comprehensive long range plan looking at all infrastructure, subdivision, commercial, zoning, etc. requirements for the future. As Town grows a plan required to allow for proper increased demand for services, to avoid problems & give direction.	Engineering	55	2018-19	\$40,000	\$0	\$0	\$40,000	\$0	\$0	\$0
King Street French Drain	Install French Drain Near Train Bridge	Engineering	54	2018-19	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0
Replace 2004 Unit 6	Replace Due to Age	Fire	95	2018-19	\$93,000	\$0	\$0	\$93,000	\$0	\$0	\$0
Police Dept. - Police Vehicle	Two Patrol Vehicles	Police	96	2018-19	\$72,000	\$0	\$0	\$72,000	\$0	\$0	\$0
Wood Chipper	Replacement of old Bandit Model 65 Chipper	Recreation	98	2018-19	\$27,000	\$0	\$0	\$27,000	\$0	\$0	\$0

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
1/2 Ton Truck replacement	Vehicles used to move men and equipment to service parks, fields, playgrounds	Recreation	98	2018-19	\$37,000	\$0	\$0	\$37,000	\$0	\$0	\$0
WWTP - Replace Digester Building Roof	Replace Roof Based On Study Recommendation (1990)(20 Year Life Span)	Waste Water	98	2018-19	\$75,000	\$0	\$0	\$75,000	\$0	\$0	\$0
WWTP - Replace Main Building Roof	Replace Roof Based On Study Recommendation (1990)(20 Year Life Span)	Waste Water	98	2018-19	\$115,000	\$0	\$0	\$115,000	\$0	\$0	\$0
WWTP - Replace Belt Press	Replace Aged Equipment, Reduce Maintenance Costs	Waste Water	98	2018-19	\$450,000	\$0	\$0	\$450,000	\$0	\$0	\$0
Inflow Reduction/Combined Sewer Overflows - Phase 2 Dufferin Street	To Separate Sanitary and Storm Sewer Systems to help Reduce Combined Sewer Overflows along Dufferin Street Between York and Walnut (To Be Done at the Same Time as the Watermain)	Engineering	98	2019-20	\$930,000	\$0	\$0	\$0	\$930,000	\$0	\$0
High Street Upgrade - Phase 4 - Dominion to Dufferin Street (road, sanitary, and Sidewalk)	To rebuild road & roadbed, concrete curb & gutter, storm, sanitary, and concrete sidewalk. Pipes are aged and undersized. Sanitary to be relocated from beneath the mal to within the street right of way. Project will be done with upgrade of water main by the PSC.	Engineering	98	2019-20	\$500,000	\$0	\$0	\$0	\$500,000	\$0	\$0
5 Ton Truck, Inter'l (#79)	Replace 2004 International Dump Truck	Engineering	98	2019-20	\$170,000	\$0	\$0	\$0	\$170,000	\$0	\$0
Lahave Street - Silvers Hill , Town Portion Only	Storm, Sanitary, Rebuild Road, Culvert & Catch Basin. To be done with Upgrade of Watermain by PSC	Engineering	98	2019-20	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$0
Vehicle GPS System	GPS Fleet Tracking System	Engineering	53	2019-20	\$45,000	\$0	\$0	\$0	\$45,000	\$0	\$0
Replace 1984 Unit 8 (rescue boat)	Replace Due to Age	Fire	95	2019-20	\$46,000	\$0	\$0	\$0	\$46,000	\$0	\$0
Police Dept. - Police Vehicle	One Patrol Vehicle	Police	96	2019-20	\$36,000	\$0	\$0	\$0	\$36,000	\$0	\$0
Aberdeen Road Storm Sewer, Sidewalk and Road Repaving	Install Storm Sewer between entrance to former South Shore Mall and Civic #310	Council	94	2020-21	\$480,000	\$0	\$0	\$0	\$0	\$480,000	\$0
Town Owned Decorative Lights	Replace Town Owned Lights (pole, fixture, and LED bulbs) Along King Street	Engineering	65	2020-21	\$210,000	\$0	\$0	\$0	\$0	\$210,000	\$0
Loader Scales	Install Scales on the Loader	Engineering	64	2020-21	\$11,000	\$0	\$0	\$0	\$0	\$11,000	\$0
Empire Street - Replace Storm (Phase 1)	Replace Root Infested Shallow Storm Between Churchill to Hillcrest	Engineering	64	2020-21	\$145,000	\$0	\$0	\$0	\$0	\$145,000	\$0

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Empire Street - Replace Storm (Phase 2)	Replace Root Infested Shallow Storm Between Hillcrest to Glenridge	Engineering	64	2020-21	\$58,000	\$0	\$0	\$0	\$0	\$58,000	\$0
Empire Street - Replace Storm (Phase 3)	Replace Root Infested Shallow Storm Between Glenridge to High	Engineering	64	2020-21	\$87,000	\$0	\$0	\$0	\$0	\$87,000	\$0
Concrete Curb - York St from Victoria to Civic # 245	Requested by Legion	Engineering	58	2020-21	\$27,000	\$0	\$0	\$0	\$0	\$27,000	\$0
PW Garage security fence	to install chain link fence around PW Garage due to security, liability and safety concerns.	Engineering	55	2020-21	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$0
Re-coating of the Centennial Trail Bridge	Re-coating of Girders and Cross Bracing of Centennial Trail Bridge	Recreation	98	2020-21	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0
Inflow Reduction/Combined Sewer Overflows - Phase 3 Dufferin Street	To Separate Sanitary and Storm Sewer Systems to help Reduce Combined Sewer Overflows along Dufferin Street Between Walnut and Exhibition (To Be Done at the Same Time as the Watermain)	Waste Water	98	2020-21	\$1,052,000	\$0	\$0	\$0	\$0	\$1,052,000	\$0
Cost Sharing Water Storage Reservoir	Cost sharing with MODL (Cost plus Accumulated Interest)	Admin	99	Future	\$1,169,859	\$0	\$0	\$0	\$0	\$0	\$1,169,859
Domestic Water to Osprey Village	Cost Sharing with MODL	Admin	99	Future	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Records Management	Software purchase and Implementation for Electronic Records Management for the Town	Admin		Future	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Grinders Square Park - Phase 1 & Phase 2	Construction of Plaza Style All-Wheel park Including access, Parking and Landscaping	Council	94	Future	\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000
Wi-Fi Bridgewater	To install Wi-Fi Network infrastructure in the down town area for Town of Bridgewater and Public Use	Council	94	Future	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Frank's Lane Drainage	Alleviate Drainage Issue near Frank's Lane	Council	94	Future	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Old Bridge - Painting Railings	50% cost share with DOT (\$300000 total Project Cost)	Council	94	Future	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Dawson Street Extension	Pave and Curb	Council	94	Future	\$24,000	\$0	\$0	\$0	\$0	\$0	\$24,000
Marie Avenue Interconnection (TOB Land)	Construct Road, Sanitary, Storm and Curb to Interconnect Marie Avenue, Provide Emergency Access. Done at same time as Water main Contingent on Funding	Council	94	Future	\$130,000	\$0	\$0	\$0	\$0	\$0	\$130,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Marie Avenue Interconnection (Private Land)	Construct Road, Sanitary, Storm and Curb to Interconnect Marie Avenue, Provide Emergency Access. Done at same time as Water main Contingent on Funding	Council	94	Future	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Pedestrian Improvements at Intersections	Active Transportation Improvements for Pedestrian at Intersections - York/Victoria, Queen/Dominion, York/Dufferin, York in Front of School	Council	94	Future	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Generations Active Park - Phase 1c	Completion of Dog Park including Installation of Lighted Bollards, Benches, Shrubs, Outdoor Faucet, Curbs and Gutters, and Waterlines and Electrical	Council	94	Future	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Generations Active Park - Phase 2	Detailed Design and Construction - Pavilion/Washroom and splash pad	Council	94	Future	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
Generations Active Park - Phase 3	Detailed Design and Construction - Traditional Playground	Council	94	Future	\$171,000	\$0	\$0	\$0	\$0	\$0	\$171,000
Generations Active Park - Phase 4	Detailed Design and Construction - Natural / Adventure Playground	Council	94	Future	\$195,000	\$0	\$0	\$0	\$0	\$0	\$195,000
Generations Active Park - Phase 5	Detailed Design and Construction - Expanded Parking and Markings	Council	94	Future	\$366,000	\$0	\$0	\$0	\$0	\$0	\$366,000
Generations Active Park - Phase 6	Detailed Design and Construction - Multi-use Courts	Council	94	Future	\$313,000	\$0	\$0	\$0	\$0	\$0	\$313,000
Generations Active Park - Phase 7	Detailed Design and Construction - Beach Volleyball Courts	Council	94	Future	\$264,000	\$0	\$0	\$0	\$0	\$0	\$264,000
Generations Active Park - Phase 8	Detailed Design and Construction - Field Bleaches, Benches, Remaining waste Receptacles and Bike Racks	Council	94	Future	\$264,000	\$0	\$0	\$0	\$0	\$0	\$264,000
Generations Active Park - Phase 9	Detailed Design and Construction - Exercise Circuit	Council	94	Future	\$163,000	\$0	\$0	\$0	\$0	\$0	\$163,000
Generations Active Park - Phase 10	Detailed Design and Construction - Bocce and Shuffleboard courts	Council	94	Future	\$124,000	\$0	\$0	\$0	\$0	\$0	\$124,000
Hollingsworth Dr. Extension (Roundhouse to LaHave)	Cost shared with Developer - Incremental Cost of Upsizing Infrastructure (roads, pipes, etc.)	Engineering	99	Future	\$990,000	\$0	\$0	\$0	\$0	\$0	\$990,000
King Street Culvert Replacement Near Civic #1021	Replace Deteriorated Culvert	Engineering	98	Future	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000
St. Andrews Street Replace Culvert	Replace Deteriorated Culvert	Engineering	98	Future	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Sidewalk Plow (#85)	Replace 2005 Trackless Sidewalk Plow	Engineering	98	Future	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Pearl Street Reconstruct/Resurface	Pave Between Civic #120 to Town Boundary	Engineering	98	Future	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Prince /Park Storm Sewer	Requires Storm Sewer System to Divert Peak Flow From Brook	Engineering	98	Future	\$345,000	\$0	\$0	\$0	\$0	\$0	\$345,000
North Street and Aberdeen Road Upgrade to Third Lane	Install 3rd traffic lane and sidewalk with some traffic lights (as per recommendation of traffic study) Needs underground infrastructure upgrade. Awaiting Consultant's Estimates	Engineering	98	Future	\$7,380,000	\$0	\$0	\$0	\$0	\$0	\$7,380,000
LaHave St. Relocation (Aberdeen to Silver's Hill)	Rebuild roadway, services, curb and gutter	Engineering	98	Future	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Loader (#83)	Replace 2005 Hyundai Loader	Engineering	98	Future	\$270,000	\$0	\$0	\$0	\$0	\$0	\$270,000
5 Ton Truck, Inter'l (#84)	Replace 2005 International Dump Truck	Engineering	98	Future	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
5 Ton Truck, Inter'l (#93)	Replace 2009 International Dump Truck	Engineering	98	Future	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
5 Ton Truck, Inter'l (#97)	Replace 2010 International Dump Truck	Engineering	98	Future	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
Backhoe (#47)	Replace 2010 JD 710 Backhoe	Engineering	98	Future	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Backhoe (#92)	Replace 2009 JD 410J Backhoe	Engineering	98	Future	\$135,000	\$0	\$0	\$0	\$0	\$0	\$135,000
6" Diesel Pump (#95)	Replace 2009 6" Diesel Pump	Engineering	98	Future	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Hydraulic Hammer (#94)	Replace 2009 Hydraulic Hammer	Engineering	98	Future	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Portable Generator (#75)	Replace 1999 35kW Potable Generator	Engineering	98	Future	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000
3/4 Ton (#48)	Replace 2010 Ford F250 4x4 Truck	Engineering	98	Future	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000
1/2 Ton (#59) WWTP	Replace 2010 Ford F150 Truck	Engineering	98	Future	\$33,000	\$0	\$0	\$0	\$0	\$0	\$33,000
Ford Escape (#87)	Replace 2008 Ford Hybrid Escape	Engineering	98	Future	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
1/2 Ton (#101) - WWTP	Replace 1/2 Ton	Engineering	98	Future	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Compressor (#67)	Replace 1987 Compressor	Engineering	98	Future	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Double Drum Roller (#88)	Replace 2007 Double Drum Roller	Engineering	98	Future	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000
Flatbed Asphalt Trailer (#96)	Replace 2007 Flatbed Trailer	Engineering	98	Future	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000
Boat and Trailer (#76)	Replace Boat and Trailer	Engineering	98	Future	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Overhead Crosswalk - King/School	Install New Overhead Pedestrian Activated Crosswalk System	Engineering	98	Future	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Lahave Street Turning Lane at Veterans' Memorial Bridge	Extend turning lane travelling South on Lahave Street at Aberdeen Road	Engineering	94	Future	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Salt prewetting equipment - truck #79	To supply & install prewetting equipment on truck #79. Fed. Gov't has listed salt as a toxic substance & we are anticipating regulations for the use of this product (prewetting reduces the amount of salt used).	Engineering	77	Future	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
Salt prewetting equipment - truck #97	To supply & install prewetting equipment on truck #97. Fed. Gov't has listed salt as a toxic substance & we are anticipating regulations for the use of this product (prewetting reduces the amount of salt used).	Engineering	77	Future	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
Salt prewetting equipment - truck #84	To supply & install prewetting equipment on truck #84. Fed. Gov't has listed salt as a toxic substance & we are anticipating regulations for the use of this product (prewetting reduces the amount of salt used).	Engineering	77	Future	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
Salt Prewetting Equipment - Truck #93	To Supply & install Prewetting Equipment on Truck #93. Fed Gov't has listed salt as a toxic substance & we are anticipating regulations for the use of this product (prewetting reduces the amount of salt used)	Engineering	77	Future	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
King St. - extend park to encompass river bank erosion - phase 2	Construct retaining wall and gravel walking path - Park Street to Maple Street	Engineering	69	Future	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
King St. - extend park to encompass river bank erosion - phase 3	Construct retaining wall and gravel walking path - Park Street to Maple Street	Engineering	69	Future	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
King St. - extend park to encompass river bank erosion -	Construct retaining wall and gravel walking path - Park Street to Maple Street	Engineering	69	Future	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
King St. - extend park to encompass river bank erosion - phase 5	Construct retaining wall and gravel walking path - Park Street to Maple Street	Engineering	69	Future	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
LaHave Street Guardrail	Install New Guardrail Between Silvers Hill and Civic 677	Engineering	63	Future	\$45,000	\$0	\$0	\$0	\$0	\$0	\$45,000
King St. North - Curb, Catch basin & Sidewalk (c/s PSC)	Extend sidewalk to Riverview Drive. No curb or sidewalk serving the area (approx. 19 homes + 2 businesses) (Jan-05 cost revised from \$52 to \$65,000)	Engineering	52	Future	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
St. Phillips St. Storm/curb/widen Logan to Town line, west side	Install storm system & curbs (west side) & widen street (Logan Rd to Town line).	Engineering	51	Future	\$295,000	\$0	\$0	\$0	\$0	\$0	\$295,000
Public Works - Snowblower for Loader	Tenco snowblower	Engineering	48	Future	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Town Hall Engineering Storage	Renovate Cell Area For Engineering Storage	Engineering	47	Future	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Town Hall Council Chambers	Council Chamber Renovations	Engineering	47	Future	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Albert St - Curb and Catch basin	No curb causes storm water problem to adjacent properties.	Engineering	47	Future	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Central Street Storm - Phase 2	Install Dedicated Storm Sewer	Engineering	44	Future	\$55,000	\$0	\$0	\$0	\$0	\$0	\$55,000
Portable Light Unit	Purchase new Light Unit Complete with Telescopic Lights for Emergency Work after hours	Engineering	41	Future	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Portable Traffic Control System	Portable light system to be used on long duration projects	Engineering	41	Future	\$71,000	\$0	\$0	\$0	\$0	\$0	\$71,000
Forest Hill - Replace Curb	Replace 200' of curb due to poor condition.	Engineering	41	Future	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Curb - Logan Road	Curb and Storm	Engineering	37	Future	\$2,100,000	\$0	\$0	\$0	\$0	\$0	\$2,100,000
Foleys Lane Upgrade	Pave, Curb and Storm Sewer - Additional Cost - Revised 2009-10 from \$270000 to \$554000	Engineering	37	Future	\$590,000	\$0	\$0	\$0	\$0	\$0	\$590,000
Curb - Pearl Street	Curb and Storm	Engineering	37	Future	\$449,000	\$0	\$0	\$0	\$0	\$0	\$449,000
Curb - Pine St - top of	Curb and Storm	Engineering	37	Future	\$381,000	\$0	\$0	\$0	\$0	\$0	\$381,000
Curb - Cook Road	Curb and Storm	Engineering	37	Future	\$356,000	\$0	\$0	\$0	\$0	\$0	\$356,000
Curb - Victoria Rd - extension	Curb and Storm	Engineering	37	Future	\$354,000	\$0	\$0	\$0	\$0	\$0	\$354,000
Curb - Pine St - bottom of	Curb and Storm	Engineering	37	Future	\$334,000	\$0	\$0	\$0	\$0	\$0	\$334,000
Curb - Wentzell Drive	Curb and Storm	Engineering	37	Future	\$332,000	\$0	\$0	\$0	\$0	\$0	\$332,000
Curb - King Street - North	Curb and Storm	Engineering	37	Future	\$305,000	\$0	\$0	\$0	\$0	\$0	\$305,000
Curb - St Phillips St - near Hwy 103	Curb and Storm	Engineering	37	Future	\$295,000	\$0	\$0	\$0	\$0	\$0	\$295,000
Curb - Aberdeen Rd. - Chapel Hill East	Curb and Storm	Engineering	37	Future	\$255,000	\$0	\$0	\$0	\$0	\$0	\$255,000
Curb - LaHave St - Top of Silvers Hill	Curb and Storm	Engineering	37	Future	\$236,000	\$0	\$0	\$0	\$0	\$0	\$236,000
Curb - York St. - Victoria to North Park	Curb and Storm	Engineering	37	Future	\$171,000	\$0	\$0	\$0	\$0	\$0	\$171,000
Curb - Franks Lane	Curb and Storm	Engineering	37	Future	\$165,000	\$0	\$0	\$0	\$0	\$0	\$165,000
Curb - King Street - South	Curb and Storm	Engineering	37	Future	\$146,000	\$0	\$0	\$0	\$0	\$0	\$146,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
Curb - Pleasant St - extension	Curb and Storm	Engineering	37	Future	\$144,000	\$0	\$0	\$0	\$0	\$0	\$144,000
Curb - Ramey Rd	Curb and Storm	Engineering	37	Future	\$135,000	\$0	\$0	\$0	\$0	\$0	\$135,000
Curb - Dufferin St - Honda Dealer	Curb and Storm	Engineering	37	Future	\$117,000	\$0	\$0	\$0	\$0	\$0	\$117,000
Curb - Brown Street	Curb and Storm	Engineering	37	Future	\$85,000	\$0	\$0	\$0	\$0	\$0	\$85,000
Curb - Chapel Hill Road	Curb and Storm	Engineering	37	Future	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000
Curb - Park Street - Extension	Curb and Storm	Engineering	37	Future	\$81,000	\$0	\$0	\$0	\$0	\$0	\$81,000
Curb - Jubilee Rd - top of	Curb and Storm	Engineering	37	Future	\$73,000	\$0	\$0	\$0	\$0	\$0	\$73,000
Curb - School St	Curb and Storm	Engineering	37	Future	\$72,000	\$0	\$0	\$0	\$0	\$0	\$72,000
Curb - Fancy Road	Curb and Storm	Engineering	37	Future	\$64,000	\$0	\$0	\$0	\$0	\$0	\$64,000
Curb - Meadow Lane	Curb and Storm	Engineering	37	Future	\$41,000	\$0	\$0	\$0	\$0	\$0	\$41,000
Shoretel Mobility Router	Purchase and install Mobility Router in order to Integrate wireless devices with the Shoretel Phone System - Payback	Finance	97	Future	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
GPS Traffic Lighting Control System	System that allows Fire Trucks to navigate intersections faster and safer	Fire	95	Future	\$96,000	\$0	\$0	\$0	\$0	\$0	\$96,000
Museum - Highway Signage (5) Construction & Installation	Replacement due to deterioration.	Museum	61	Future	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000
Movable aisle storage system	System allows for 40% increase in storage capacity.	Museum	53	Future	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Entrance Window Replacement	Replace Inefficient Entrance Windows and Frame to improve Insulation and Energy Efficiency	Museum	46	Future	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Interior Wall Perimeter Insulation	Insulate and gyprock the Perimeter Interior Wall of the Building	Museum	39	Future	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Museum Floor Tile Replacement	Replacement of Tiled dated 1997	Museum	31	Future	\$12,000	\$0	\$0	\$0	\$0	\$0	\$12,000
Parks Operation Facility Design & Construction	To relocate complete parks operation	Recreation	98	Future	\$328,500	\$0	\$0	\$0	\$0	\$0	\$328,500
Glen Allan-Park Benches, Tables, etc.	Amenities required for new park.	Recreation	70	Future	\$32,000	\$0	\$0	\$0	\$0	\$0	\$32,000
Lahave Ball field upgrade and washroom Development	Install Lights and Poles, electrical water, sanitary, washroom, NSPI Easement	Recreation	65	Future	\$470,000	\$0	\$0	\$0	\$0	\$0	\$470,000
Facility Storage Shed and Compound - LaHave Sports fields	Purchase of storage barn (20' x 14'). And Installation of Screened Fence Storage of equipment & maintenance supplies.	Recreation	56	Future	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Glen Allan Park-Phase 2	Develop Public Use Area - entrance and walkways from Stretch Drive	Recreation	46	Future	\$22,000	\$0	\$0	\$0	\$0	\$0	\$22,000

TOWN OF BRIDGEWATER
2016 - 2020 (5 YEAR) PROPOSED CAPITAL BUDGET

Project Name	Project Description	Department	Ranking	Budget Year	Total Budget	2016-17	2017-18	2018-19	2019-20	2020-21	Future
P&R - Natural Areas Inventory/Plan	Provide guidance & direction for survival & enhancement.	Recreation	35	Future	\$45,000	\$0	\$0	\$0	\$0	\$0	\$45,000
Preparation Shipyards parking area #2 - phase 1, gravel lot & storm sewer (price revised Jan-04)	Gravel and storm drainage for newly acquired parking area at Shipyards Landing Park	Recreation	20	Future	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Preparation Shipyards parking area #2 - phase 2	Paving for newly acquired parking area at Shipyards Landing Park	Recreation	20	Future	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
King Street Redevelopment	To Increase the Attractiveness & Rebirth of the River in Down Town Area	Recreation	20	Future	\$4,200,000	\$0	\$0	\$0	\$0	\$0	\$4,200,000
Glen Allan - Roundhouse Drive	Sanitary Services to LaHave Street	Waste Water	99	Future	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
King Street Sanitary Sewer Upgrade	Upgrade Sanitary Between Starr Street and Victoria Road	Waste Water	98	Future	\$1,130,000	\$0	\$0	\$0	\$0	\$0	\$1,130,000
WWTP - Flow Meters	Replace Existing Malfunctioning Inflow Meter	Waste Water	98	Future	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
WWTP - Heat Power Study		Waste Water	98	Future	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Pump Station # 10	New Wet Well, Lift Station, Electrical, Forcemain and Installation	Waste Water	98	Future	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Aberdeen Rd. Extend Sanitary - Chapel Hill to town line.	Extend sanitary sewer to Town line. Supply basic service to unserved areas.	Waste Water	54	Future	\$930,000	\$0	\$0	\$0	\$0	\$0	\$930,000
Pleasant St. Extend Sanitary and Pump Station	Extend sanitary sewer to end of street & install lift station. Supply basic service to unserved areas. May be able to do more economically in conjunction with Gem project.	Waste Water	43	Future	\$240,000	\$0	\$0	\$0	\$0	\$0	\$240,000

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